

1 New Brunswick Board of Commissioners of Public Utilities

2

3 In the Matter of an application by the NBP Distribution &

4 Customer Service Corporation (DISCO) for changes to its

5 Charges, Rates and Tolls

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7 Fredericton, N.B.

8 November 9th 2005

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CHAIRMAN: David C. Nicholson, Q.C.

VICE-CHAIRMAN: David S. Nelson

COMMISSIONERS: Ken F. Sollows  
Randy Bell  
Jacques A. Dumont  
Patricia LeBlanc-Bird  
Diana Ferguson Sonier  
H. Brian Tingley

BOARD COUNSEL: Peter MacNutt, Q.C.

BOARD STAFF: Doug Goss  
John Lawton  
John Murphy

BOARD SECRETARY: Lorraine Légère

33 CHAIRMAN: Good morning, ladies and gentlemen. May I have  
34 appearances please for the Applicant?

35 MR. MORRISON: Good morning, Mr. Chairman, Commissioners.  
36 Terry Morrison and with me is David Hashey, Neil Larlee  
37 and Blake Hunter.

38 CHAIRMAN: Thanks, Mr. Morrison. Canadian Manufacturers and  
39 Exporters New Brunswick Division?

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MR. PLANTE: Dave Plante appearing on behalf of CME New Brunswick.

CHAIRMAN: Thanks, Mr. Plante. Anybody here from Eastern Wind? No. Enbridge Gas New Brunswick?

MR. MACDOUGALL: Good morning, Mr. Chair. David MacDougall representing Enbridge Gas New Brunswick. And today I am joined by Ruth York of EGNB and John Thompson, Consultant to EGNB.

CHAIRMAN: Good. Thanks, Mr. MacDougall. The Irving Group? Jolly Farmer is not in the audience. Rogers Cable? Self-represented individuals? The Conservation Council is still an Intervenor and somehow got off my list. And Mr. Coon thought it was in Saint John this morning so he is now beetling up on 7. And the young lady here is representing Conservation Council?

MS. MORRISSEY: Yes. Good morning. My name is Christa Morrissey and I am standing in for Mr. Coon until he does arrive.

CHAIRMAN: All right. Thanks, Ms. Morrissey. The Municipal Utilities?

MR. GORMAN: Good morning, Mr. Chairman and Commissioners. Raymond Gorman appearing for the Municipal Utilities. This morning I am joined by Consultant, Paula Zarnett, and

2 from Saint John Energy I have got Eric Marr, Dana Young and  
3 Jeff Garrett. And a little bit later this morning I will  
4 be joined by Charles Martin from Edmundston Energy and Dan  
5 Dionne from Perth-Andover Electric Light Commission. And  
6 I believe Mr. Richard Burpee will be here from Saint John  
7 Energy a little bit later as well.

8 CHAIRMAN: More importantly, is Mr. O'Rourke here? Oh  
9 sorry, Mr. O'Rourke is with the Public Intervenor. I was  
10 trying to find somebody who was missing that I could draw  
11 to your attention.

12 Vibrant Communities? And the Public Intervenor?

13 MR. HYSLOP: Good morning, Mr. Chairman. Peter Hyslop and I  
14 am joined by Mr. Barnett, Mr. O'Rourke and Ms. Power.

15 CHAIRMAN: Great. Thanks, Mr. Hyslop. And Mr. MacNutt,  
16 although you are not going to be playing a role today, or  
17 perhaps a passive one, who is with you today?

18 MR. MACNUTT: Mr. Chairman, I have with me Doug Goss, Senior  
19 Advisor, John Lawton, Advisor, and John Murphy,  
20 Consultant.

21 CHAIRMAN: Good. Thanks, Mr. MacNutt. I don't see any  
22 Informal Intervenors being represented, but if there are,  
23 why, hold up your hand and we will get you on the record.

24 MR. THOMPSON: Terry Thompson, Mr. Chair, of Terrence  
25 Thompson Consulting.

2 CHAIRMAN: Okay. Thank you. Any preliminary matters?

3 MR. MORRISON: Yes, Mr. Chairman, a few. First, as the

4 Board is aware, the undertaking responses on the revenue  
5 requirement are due on Monday, November 14th at noon. I  
6 have spoken to most of the Intervenors and what we have  
7 done in the past is post them on the Internet, on the  
8 website noon, and we would have hard copies, binders  
9 available on Tuesday.

10 Again, I have spoken to most of the Intervenors. They  
11 don't seem to have a problem with it. Given the long  
12 weekend, quite frankly it is probably going to be  
13 impossible for us to have binders available by noon on  
14 Monday in any event.

15 So what we are proposing, with the Board's consent, is  
16 that the revenue requirement responses would be posted on  
17 November 14th at noon and a hard copy delivered on  
18 Tuesday, November 15th. We do have, you will recall,  
19 there were some IRs that were deferred from the CARD piece  
20 that were really revenue requirement, those will be  
21 available tomorrow on the website at noon and again, the  
22 binder will be delivered on Tuesday.

23 And with respect to the supplemental interrogatories, they  
24 are due on November 28th. Again, we would post those with  
25 the Board's permission, noon on the website and the

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2 binder delivered on the following day.

3 CHAIRMAN: And Mr. Morrison, as well on the 14th you were  
4 supposed to file an indication to the Intervenors any  
5 questions that you are not prepared to answer and as well  
6 reasons for those. That is all from memory.

7 MR. MORRISON: I believe it is the 17th, Mr. Chairman.

8 CHAIRMAN: Sorry, Mr. Hashey.

9 MR. HASHEY: No trouble. Sorry, there is a limited number  
10 of microphones. On the 17th what is going to happen is  
11 that the Intervenors who have any difficulty with the  
12 answers will give us notification. And we will then  
13 prepare a binder and appear on a Motions Day, which is on  
14 November 22nd.  
15 So the 17th is the day that we get an indication if people  
16 are pressing us for information that we are not able to  
17 provide or are objecting to provide.

18 CHAIRMAN: Okay. What is the difficulty in simply also on  
19 the 14th saying we are not prepared to answer the  
20 following questions.

21 MR. HASHEY: Oh, no, we are going to do that on the 14th.  
22 And you will have the -- if there is something we can't  
23 answer we will say why we can't answer. We will be  
24 specific in that answer.

25 CHAIRMAN: Okay.

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MR. HASHEY: Oh, no, that's all going to be done on the 14th.

CHAIRMAN: All right. That's what I was referring to.

MR. HASHEY: Sorry, I misunderstood.

CHAIRMAN: I misunderstood. Maybe I misspoke myself. Fine. Go ahead, Mr. Morrison.

MR. MORRISON: So that is what we are proposing, Mr. Chairman, with the Board's approval.

CHAIRMAN: Any parties any comments on that schedule? We will have to go with that, Mr. Morrison.

MR. MORRISON: Okay. Thank you, Mr. Chairman. There is an undertaking -- well it is actually -- it is an IR response really. You will recall that the Public Intervenor submitted an IR and asked for updated financial statements and an annual report, when they became available. They are now available so we would put that on the record as an exhibit, I believe, Mr. Chairman.

CHAIRMAN: Okay.

MR. MORRISON: And I think copies have been provided to the Secretary.

CHAIRMAN: Yes, she is busy stamping over there. That is a good indication. Those are the ones that -- those statements are due the first of July? Are those the ones?

MR. MORRISON: I believe they are.



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CHAIRMAN: Yes. I can hardly wait to get to the rate hearing and find out how much you paid to have it printed. The government printer does it for under \$1,200.

MR. MORRISON: Yes. I recall that from the SO hearing, Mr. Chairman. And we will have those available to all the parties at the break, Mr. Chairman. We are a little bit short on photocopiers at the moment.

CHAIRMAN: The Secretary informs me that we haven't used up number A-48. So the document -- well let me see. This is a response, Mr. Morrison, to Disco PI IR-31, August 19, 2005?

MR. MORRISON: That's correct, Mr. Chairman.

CHAIRMAN: Okay. So that will be exhibit A-48. Mr. Morrison, it came under cover and it has two parts to it, is that correct?

MR. MORRISON: That's correct.

CHAIRMAN: But they both form part of the response to that interrogatory?

MR. MORRISON: That's correct.

CHAIRMAN: Okay. That's good. Oh dear. That report cost more than \$1,200. Anything else, Mr. Morrison?

MR. MORRISON: One final preliminary matter, Mr. Chairman. We do have our take-home exam completed and we are going to have that marked, at least I presume you would want to

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have it marked?

CHAIRMAN: Yes. I presume that's a response to Commissioner Sollows' question --

MR. MORRISON: That's correct.

CHAIRMAN: -- the take-home exam. That will be A-51.

MR. MACNUTT: Mr. Chairman, what is being marked as A-51? We have got a number of documents. I'm just trying to sort out which is being marked.

CHAIRMAN: It's the take-home exam, Mr. MacNutt. No. Seriously it's the problem or the question that resulted from Commissioner Sollows' questioning which was put to all the parties. This is Disco's response to that.

MR. MACNUTT: And it's being marked as A-51?

CHAIRMAN: That's correct. Anything else, Mr. Morrison?

MR. MORRISON: Those are all the preliminary matters, Mr. Chairman.

CHAIRMAN: Okay. Does anybody else have a response to the take-home exam as Mr. Morrison has indicated?

MR. GORMAN: We do not.

CHAIRMAN: I wonder if Mr. MacDougall does. Mr. MacDougall, we are talking about Commissioner Sollows' question.

MR. MACDOUGALL: Yes, Mr. Chairman. No, we do not have a response to that specific question. It was on transmission issues that were not particularly germane to

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the points we were raising. So we do not have a response to it.

CHAIRMAN: Any -- does anybody have a response? Mr. Hyslop?

MR. HYSLOP: We filed ours on Friday.

CHAIRMAN: That's right. Did we mark that?

MR. MACNUTT: Yes, Mr. Chair.

MR. HYSLOP: Yes. I believe it was PI-8, Mr. Chair.

CHAIRMAN: I can't remember what happened on Friday. Okay.

Nothing else preliminary then. Anything preliminary from the Intervenors at all?

MR. MACNUTT: Mr. Chairman, just on marking exhibits, in the documents Disco just handed around is the 2004/2005 annual report. Has that been separately marked as an exhibit or is it within --

CHAIRMAN: You mean that shiny edition?

MR. MACNUTT: Pardon?

CHAIRMAN: You mean the shiny edition?

MR. MACNUTT: This?

CHAIRMAN: Yes. I think that's just the one for public consumption, but all the figures are in the exhibit that we marked, is that right, Mr. Morrison?

MR. MORRISON: That's my understanding.

MR. MACNUTT: Well I'm still confused.

CHAIRMAN: Well it's part of A-48, Mr. MacNutt, except this

2 one is a glossy. It has been --

3 MR. MACNUTT: No. It's my understanding that this is  
4 Holdco, the bound package, and Disco forms part of Holdco.

5 CHAIRMAN: Mr. Morrison, help us out.

6 MR. MACNUTT: In other words, I assume the bound version  
7 here is the holding consolidated financial statements for  
8 Holdco and all its subsidiaries.

9 CHAIRMAN: Let's wait for Mr. Morrison to figure out what is  
10 going on here, Mr. MacNutt, and we know what the problem  
11 is.

12 MR. MACNUTT: Thank you, Mr. Chairman.

13 MR. MORRISON: It's -- there are two parts to the response.  
14 They are Disco's audited financial statements and the  
15 2004/2005 annual report for the NB Power group. That's  
16 what -- so there is two documents that should form part of  
17 that exhibit.

18 MR. SOLLOWS: So this one goes to the end of March, this  
19 spring?

20 MR. MORRISON: That's correct.

21 MR. SOLLOWS: And this one only covers the six months from  
22 the break-up of the company to the spring?

23 MR. MORRISON: Yes.

24 MR. SOLLOWS: Okay. Thank you.

25 CHAIRMAN: So what we are saying, Mr. Morrison, is is

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Holdco's bound annual report, is that included in exhibit A-48?

MR. MORRISON: Yes.

CHAIRMAN: All right, Mr. MacNutt? I suggest you caucus.

MR. MORRISON: The bound copy is the holding company and it consolidates the financial statements --

CHAIRMAN: Mr. MacNutt, Mr. Morrison just said that that's contained in exhibit A-48. Now I don't know. And Mr. Goss is shaking his head. We will take a minute. Mr. Morrison, would you go down to Board Staff and straighten this out.

(Brief Recess)

CHAIRMAN: Okay. We will mark it. By the way, I can't criticize the glossy because that is Holdco and Holdco can go to the market or whatever. However, I haven't seen your final Disco one yet. We will see that later, I presume.

MR. MORRISON: Yes.

CHAIRMAN: Okay, Mr. Morrison. What is the result?

MR. MORRISON: I think the consensus is it would be preferable to have the documents marked separately. A-48 is basically financial statements for the six months that Disco was in existence and the annual report is a report of -- for the entire fiscal year, and it has -- and it's

2 segmented out on page 55.

3 So it has for each of the operating companies financial  
4 results for the entire fiscal year. I think Mr. -- I  
5 think the Board Staff would prefer if they were marked as  
6 separate documents.

7 CHAIRMAN: Well I think to satisfy them we will do that.

8 MR. MORRISON: Okay.

9 CHAIRMAN: So I think this is A-52. Okay. Now since we  
10 have got that straightened out anything else? Any of the  
11 parties? Okay. Mr. Morrison.

12 MR. MORRISON: Thank you, Mr. Chairman. Good morning again.  
13 Good morning, Commissioners.

14 CHAIRMAN: Could you give me your estimate of time?

15 MR. MORRISON: I'm -- it will be I am assuming about 40  
16 minutes.

17 CHAIRMAN: Okay. Thank you.

18 MR. MORRISON: The challenge has been, Mr. Chairman, to  
19 parse this information into discrete issues and try to be  
20 as succinct as possible.

21 The Board in this hearing is faced with several broad  
22 topics to consider. And I guess I can list them. As Dr.  
23 Rosenberg put it, the threshold question is what costs are  
24 to be included in the cost of service study.

25 Other issues are the classification of those costs,

1 particularly the fixed generation costs, allocation of  
2 revenues and costs, the issue of the marginal cost study,  
3 and I will be speaking briefly to some specific rate  
4 design issues.  
5

6 Dealing with the first and threshold question which is  
7 what cost are to be included in the cost of service study.

8 Before the Board can consider the classification of  
9 generation fixed costs, it must first address the

10 threshold question of what costs are to be classified. Is

11 it the PPA costs or is it the underlying generation

12 accounting costs? Put succinctly, do you deal with the

13 PPA costs or look through the PPAs to Genco's generation

14 costs?

15 It is our submission that this Board must look at the PPA  
16 costs. First, in its decision regarding section 156, this

17 Board acknowledged that the PPA costs are those which

18 drive Disco's revenue requirement. Albeit the Board left

19 open the option to examine underlying costs for ratemaking

20 purposes, it nonetheless affirmed that Disco's cost

21 causation comes through the PPAs.

22 Second, all parties have acknowledged that for cost

23 allocation purposes one must adhere to the principles of

24 cost causation. What drives Disco's costs are the PPAs.

25 They are the cause of Disco's costs. There may be other  
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2 factors driving Genco's costs, but from Disco's perspective,  
3 its costs derive directly and solely from the PPAs.

4 Now Energy Advisors agrees with Disco that PPA causation  
5 is the proper approach. And you will recall that I  
6 questioned Mr. Adelberg on this. And at page 2170 of the  
7 transcript I put the question, "And if we look at page 5  
8 of your evidence at line 12 you say, generally speaking  
9 the company's approach of relying on billed costs appears  
10 reasonable. Is that a fair statement?" And his answer,  
11 "Yes".

12 Now Mr. Knecht on the other hand argues that you should  
13 look beyond the PPAs at the underlying generation  
14 accounting costs. In support of this he says that NB  
15 Power continues to function as an integrated utility.  
16 There is no competition. And NB Power continues to plan  
17 its generation requirements in a centralized manner.  
18 And you will recall under cross examination that Mr.  
19 Knecht admitted he didn't have any evidentiary basis for  
20 this latter assertion.

21 Now under section 80 of the Electricity Act, Disco is the  
22 entity that must seek new supply when it needs it and not  
23 some centralized entity. Mr. Knecht's view that NB Power  
24 is in practice an integrated utility is consistent



1  
2 with the view that Dr. Rosenberg took for rejecting PPA  
3 causation.

4 It is our submission that regardless of the fact that Mr.  
5 Knecht and Dr. Rosenberg perceive NB Power as a vertically  
6 integrated utility, at law it is not. Pursuant to  
7 sections 3 and 4 of the Electricity Act, NB Power was  
8 transformed from a vertically integrated utility into a  
9 holding company and four distinct corporate legal  
10 entities.

11 They were created by the Electricity Act but as all other  
12 business corporations in New Brunswick, they are governed  
13 by the Business Corporations Act and have the capacity,  
14 powers and privileges of an actual person. Also, the PUB  
15 has recognized that it does not regulate Genco or Nuclear  
16 Co.

17 So whether one likes the PPAs or not or agrees with  
18 restructuring or not, put frankly the government has  
19 spoken. It is our submission that in order for the Board  
20 to accept Dr. Rosenberg's and Mr. Knecht's study of  
21 underlying generation costs, it must reject the clear  
22 intention of the legislature and the legal realities of  
23 restructuring.

24 Disco submits that it is a stand-alone distribution  
25 company which secures its power supply through power  
26

1  
2 purchase agreements such as the Genco PPA and the Eastern Wind  
3 contract. In that regard I suggest it is similar to the  
4 example I referred Dr. Rosenberg to, and that's found at  
5 page 1581 of the transcript.

6 The question I put to Dr. Rosenberg you will recall was  
7 with respect to the PGM system. The question was, "So if  
8 you were doing a cost allocation study for Delmarva or  
9 another strictly distribution company in the PGM system,  
10 you would be looking at their purchase power costs,  
11 correct, through their purchase power agreements?" And  
12 his answer was, "Well that's right. I mean they have what  
13 is called standard offer service. Correct. And the  
14 standard offer service is based without regard on an  
15 embedded cost study." And I pressed further and I said,  
16 "But their price driver would be their purchase power  
17 costs? Their price driver would be their purchase power  
18 costs, that's correct, for their standard supply or  
19 supply, yes."

20 Finally, any methodology for cost allocation we submit  
21 must be sustainable in the long run. Disco, as an  
22 independent distribution company, will not have access to  
23 generation accounting costs of generators, including  
24 Genco, on a go forward basis.

25 I believe all of the experts agreed that without this  
26

1 information, it is impossible to conduct and embedded cost

2 study using anything but the PPA causation, and it's our

3 submission that you can't do it other than using anything

4 but the PPA causation approach.

5 Even in the course of this hearing, Disco was dependent on

6 the co-operation of Genco in providing certain cost

7 information. That co-operation may or may not be

8 forthcoming as New Brunswick moves further towards an open

9 market. As you are aware, Disco could not obtain

10 accounting cost information from the non-utility

11 generators.

12 In summary, PPA causation is the only approach which is

13 consistent with the real and legal realities of

14 restructuring and is sustainable in the long term.

15 So the next critical question is once you determine what

16 costs you are going to look at, how do you classify those

17 costs. And that goes to the issue of classification of

18 the generation costs, which I would suggest has been the

19 central focus of this hearing.

20 The methodology and rationale which Disco used in

21 classification of the generation costs was described by

22 Mr. Ketchum in his direct examination. First Disco looked

23 at each PPA individually to evaluate how to treat them

24 under restructuring.

2 The Genco PPA contains a fixed and variable component.  
3 Disco, using the PPA or cost causation principles,  
4 classified the costs between demand and energy as billed.

5 The Nuclearco PPA however is priced on a per kilowatt  
6 hour basis. However, it is really designed to recover a  
7 very significant amount of fixed costs.

8 Dr. Rosenberg supported this under cross examination. He  
9 addressed the fact that it is a take or pay contract, thus  
10 really fixed costs despite the kilowatt hour or energy  
11 basis for pricing. And that can be found at page 1500 of  
12 the transcript.

13 To reflect this the fuel component of the -- how Disco  
14 dealt with it, the fuel component of the nuclear PPA was  
15 separated out. And they knew the fuel component through  
16 the fuel auditing process. So the fuel component was  
17 separated out and the remainder was classified using the  
18 Board 40/60 demand energy split of fixed production costs.

19 Now much has been made of the apparent inconsistency in  
20 Disco's approach to the Nuclearco PPA. It is submitted  
21 that Disco was not inconsistent in its approach. It  
22 relied on the PPA as billed costs except where to do so  
23 would be patently unreasonable.

24 In that case it applied the Board 40/60 split to the fixed  
25 costs. There is apparently unanimous agreement that

2 the major share of the Nuclearco contract is actually a fixed  
3 capacity cost.

4 And I will refer to Dr. Rosenberg's testimony and it  
5 appears at page 1571 of the transcript, and the question,  
6 "Do I take it from what you are saying that you believe  
7 that it would be inappropriate to ignore the fixed nature  
8 of the Nuclearco PPA for cost allocation and rate design  
9 purposes?" Answer, "I agree with that entirely."

10 Now besides Disco's approach, the Board has been provided  
11 with three other approaches for classifying the fixed  
12 generation costs.

13 First, Dr. Rosenberg prepared his study using the Peaker  
14 Credit Method. The fundamental reason he did so was his  
15 belief that the Board adopted the Peaker Credit Method in  
16 the 1992 CARD decision. And this was the method he  
17 believed that Disco used.

18 Essentially he alleged -- and I recall the exchange with  
19 him -- he alleged that Disco adopted the Peaker Credit  
20 Method, they didn't do it right. So he undertook to do it  
21 properly. That is the basis of his cost allocation study.  
22 So his evidence is based on two assumptions. First, that  
23 the Board approved the Peaker Credit Method in its 1992  
24 CARD decision. And secondly, that Disco applied the

1  
2 Peaker Credit Method, albeit in his opinion improperly.

3 It is Disco's submission that neither of these assumptions  
4 is correct. First, it is clear from the evidence of Mr.  
5 Ketchum that Disco did not use the Peaker Credit Method  
6 but rather the Board approved 40/60 split.

7 Second, I would submit there is nothing in the 1992 CARD  
8 decision to indicate that the Board specifically approved  
9 the Peaker Credit Method. You will recall that Energy  
10 Advisors initially was under the misconception that the  
11 Board had adopted the Peaker Credit Method and they  
12 admitted their error after, in their words, hearing  
13 Disco's direct evidence.

14 The two assumptions upon which Dr. Rosenberg's Peaker  
15 Credit Analysis are based are not correct. It is  
16 submitted, therefore, that the Board should reject Dr.  
17 Rosenberg's study. Indeed Dr. Rosenberg admitted under  
18 cross examination that if the Board had not approved the  
19 Peaker Credit Method in 1992, he would have used the fixed  
20 variable approach. However, there is no fixed variable  
21 study before you.

22 Now the approach advocated by Mr. Knecht on behalf of the  
23 Public Intervenor is to use the underlying generation  
24 accounting costs and then apply the Board approved 40/60  
25 split to all costs. Both the Nuclearco PPA and the Genco

1 PPA would be treated in exactly the same fashion.

2 Mr. Knecht, we submit, ignored the demand energy split in  
3 the Genco PPA. Disco argues that this is counter to cost  
4 causation principles and therefore Mr. Knecht's approach  
5 should also be rejected.  
6

7 Finally, Energy Advisors accepts the PPA causation  
8 approach put forward by Disco but ignores the demand  
9 energy structure of the Genco PPA. Disco is subject to  
10 the costs of this PPA for the life of the heritage assets  
11 and it is submitted that the PPA costs reflects  
12 sustainable cost causation principles.

13 In summary, Disco submits that its approach to  
14 classification of the fixed generation costs recognizes  
15 the reality of restructuring, is internally consistent  
16 with the principles of cost causation and, as far as  
17 possible, reflects the Board's 1992 approved methodology  
18 where common sense and the nature of the cost and the  
19 contract dictate.

20 Now I would like to get into some of the allocation  
21 issues, and there have been several of them discussed.  
22 First, the classification of the distribution costs. With  
23 respect to classification of distribution costs, by and  
24 large Disco applied the Board approved functionalization  
25 and classification methodology.  
26

1  
2 There have been improvements in Disco's accounting and  
3 data collection and this provided better information which  
4 permitted refinements to Disco's functionalization and  
5 classification factors. Where this better information was  
6 available, Disco applied this better information and  
7 developed a new split of the distribution facilities  
8 between primary and secondary and also new classifications  
9 between demand related and customer related costs.

10 Where no new information was available, Disco simply  
11 applied the traditional ratios approved by the Board in  
12 the 1992 CARD decision.

13 Now there appears to be little controversy over Disco's  
14 approach. Although Dr. Rosenberg did not specifically  
15 address the issue, he felt Disco's approach to  
16 functionalization and classification of distribution costs  
17 was not unreasonable. And that's found in the transcript  
18 at page 1590.

19 And Energy Advisors also concluded that Disco's approach  
20 was reasonable.

21 Only Mr. Knecht took issue with the classification of  
22 distribution costs. Mr. Knecht favours the zero intercept  
23 approach for poles and fixtures and conductors as well as  
24 for transformers. Disco used the minimum system approach  
25 for poles and conductors and the zero intercept approach  
26



1  
2 for transformers to determine the customer and demand related  
3 costs of distribution.

4 We submit that Mr. Knecht substituted his judgment for the  
5 Board approved method for easements and projective  
6 equipment, whereas the company used the Board approved  
7 classifications. Mr. Knecht recommends that Disco be  
8 directed to prepare a study to enable it to develop zero  
9 intercept classification factors for additional elements  
10 of distribution costs.

11 You will recall that Mr. Ketchum's expert opinion was that  
12 Disco's approach was reasonable. Now given the relative  
13 magnitude of the distribution costs to Disco's overall  
14 revenue requirement, we would urge the Board to exercise  
15 restraint in directing additional research or placing  
16 additional research burdens on Disco simply to substitute  
17 one reasonable approach for another or to substitute one  
18 reasonable judgment for another.

19 I would like to move on to export credits, or sometimes in  
20 the course of this hearing referred to as third party  
21 credit benefits.

22 Now on this issue there is some controversy over the  
23 manner in which Disco allocates the export benefits  
24 credit. Disco allocates 100 percent of the export credit  
25 to demand. We submit there is a logical foundation for  
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1  
2 this treatment of these particular credits.

3 As explained in exhibit A-11 which was a response to CME  
4 IR-1, it is the availability of capacity at various times  
5 of the year that permits the exports to take place.  
6 Logically, any credits arising from this availability of  
7 capacity should be credited to capacity or demand.

8 Both Dr. Rosenberg and Energy Advisors suggests that the  
9 export benefits be credited in the manner that Genco sells  
10 capacity and energy. So if it's capacity contract credit  
11 it to capacity, if it's an energy contract credit it to  
12 energy.

13 It must be remembered that Disco has contracted for and  
14 has paid for all of the capacity of the heritage assets.  
15 It is surplus capacity that enables exports to be made.  
16 In addition, the energy costs related to these exports are  
17 covered by Genco and deducted from the sale price to  
18 determine the export margin that is shared with Disco.

19 It is submitted that logic dictates that any benefits for  
20 these exports be credited to the capacity that Disco has  
21 already paid for and not against energy charges that do  
22 not include any amounts for exports. In other words, no  
23 energy component.

24 I would like to turn now to allocation of transmission  
25

1 costs. Disco currently allocates and has in this study --

2 allocates the transmission costs in accordance with how  
3 they are billed under the transmission tariff. Under the  
4 transmission tariff, transmission customers are billed  
5 based on monthly non-coincident peak.  
6

7 Now the only opposition to this approach comes from Energy  
8 Advisors. They allocate the allocation of transmission  
9 costs based on contribution to system coincident peak.  
10 Under cross examination, Energy Advisors admitted that  
11 such a change would require the Board to amend the  
12 transmission tariff.

13 It is submitted that Disco's approach is reasonable and  
14 consistent with the transmission tariff approved by this  
15 Board. A change in the transmission tariff should not, we  
16 submit, be done in the context of this hearing, but if the  
17 Board wants to look at coincident peak it should be dealt  
18 with in a specific Board review of the transmission  
19 tariff.

20 Unless the OATT is changed, we submit that Disco is  
21 allocating transmission costs appropriately given the  
22 billing determinants of the existing transmission tariff.

23 The last item under what I would call allocation  
24 issues deals with miscellaneous revenue.

25 There is approximately \$15 million in miscellaneous  
26

1 revenue which Disco derives from a variety of services it  
2 provides. Since there is no direct linkage between the  
3 costs of these services and the revenues, Disco simply  
4 allocates this revenue to all classes based on  
5 distribution revenues to each class. And this is  
6 consistent with the approach approved by the Board in the  
7 1992 CARD hearing.

8  
9 Mr. Knecht recommends allocating all of these revenues on  
10 the same basis as pole plant costs. Yet Mr. Knecht admits  
11 that only a portion of these miscellaneous revenues are  
12 related in any way to poles. And I cross examined Mr.  
13 Knecht on this point and this passage can be found at  
14 pages 1889 and 1890 of the transcript.

15 My question to him was, "So is it fair for me to say then,  
16 and I believe you do say, however, at least some of these  
17 revenues are related to revenues received from Aliant for  
18 maintaining poles owned by Aliant. Is it fair for me to  
19 say that you took that and extrapolated that to all of the  
20 miscellaneous revenue costs?" His answer, "Yes, that's  
21 correct. And I wouldn't -- I wouldn't say you should do  
22 that. I mean you should look at what each of these --  
23 those pieces are and what are allocated on a cost  
24 causation basis. And if it's a credit to costs that are  
25 being allocated you have to be consistent."

2 I submit that there is no factual foundation for Mr.  
3 Knecht's methodology and it should be rejected.

4 An issue that came forward in the course of this hearing  
5 was consideration whether the Board should look to a  
6 marginal cost analysis or directing Disco to perform a  
7 marginal cost study. And this comes from Energy Advisors  
8 primarily.

9 Energy Advisors is recommending that the Board adopt a  
10 marginal cost analysis for purposes of determining the  
11 cost of service. They argue that marginal costs will  
12 provide a better price signal and will offer the only  
13 escape from subjectivity.

14 I have to say that Disco opposes the move to marginal cost  
15 analysis. First, elimination of the residential declining  
16 block and merging the general service I and general  
17 service II classes, general service II being the all  
18 electric class, will accomplish the goal of sending the  
19 appropriate price signal. Secondly, it is clear that  
20 marginal cost studies are fraught with judgmental  
21 decisions.

22 Energy Advisors themselves outline the challenges to  
23 implementation of a marginal cost study on pages 52 to 54  
24 of their report. And you will recall that they listed  
25 several challenges and were quite frank in discussing  
26

1  
2 them.

3 In fact on cross examination, Mr. Adelberg admitted that  
4 there are many judgmental decisions that have to be made  
5 in the process of a marginal cost analysis. And that can  
6 be found in the transcript at page 2176.

7 So I would submit that far from offering an escape from  
8 subjectivity, marginal cost analysis simply substitutes  
9 one set of judgments, which is reconciliation, the  
10 methodology, what carrying charges you use, et cetera, for  
11 another set of judgments. In the embedded cost study  
12 there is classification decisions which have to be made.  
13 So it doesn't offer an escape from subjectivity.

14 You will recall that Dr. Rosenberg opposed marginal costs  
15 and he set out six reasons why marginal cost studies  
16 should be rejected. And those can be found at pages 1511  
17 to 1515 of the transcript. And I will summarize them.

18 The six reasons why he says you should reject marginal  
19 cost studies are as follows. First, no marginal cost  
20 study has been provided by either Energy Advisors or Mr.  
21 Knecht. Secondly, no other Canadian jurisdiction uses  
22 marginal cost analysis and only six US states.

23 Third, they are no more objected than an embedded cost  
24 study. Fourth, marginal costs never equal the revenue  
25 requirement. So a reconciliation must be made. And you

26

1 will recall there was a lot of controversy about which

2 approach you use to reconcile the revenue requirement to  
3 the results of a marginal cost study.

4 Fifth, according to Dr. Rosenberg, even under authentic  
5 competition prices will not necessarily gravitate to  
6 marginal costs. And finally, Dr. Rosenberg said he could  
7 not agree with Mr. Knecht's marginal cost analysis that  
8 shows very little difference between serving a 100 percent  
9 load factor customer and serving a seasonal customer. So  
10 those were his reasons.

11 Furthermore, in order to do a marginal cost study, one  
12 must have access to detailed generation resource and cost  
13 information. Mr. Ketchum stated while marginal cost  
14 analysis may be appropriate for a vertically integrated  
15 utility, it is not appropriate for a restructured utility.

16 And you will recall that I cross examined Mr. Garwood  
17 regarding the use of marginal cost studies with respect to  
18 the same Central Maine Power, particularly after it was  
19 restructured into a distribution or wires only company.

20 My question which appears at page 2181 of the transcript,

21 "Now this seems to be touching on something that Mr.

22 MacDougall indicated this morning about using marginal  
23 costs for specified purposes. Let me put the question

24 another way, Mr. Garwood. In the jurisdiction  
25

1  
2 where Central Maine Power is today, is a full marginal cost  
3 study used for allocation of generation costs." And his  
4 answer, "I don't believe so." And that was the  
5 distinction from what happened before unbundling to what  
6 happened after unbundling. And I submit that we are in  
7 the unbundled situation.

8 As discussed earlier, in connection with the PPA causation  
9 approach that I discussed a few moments ago, Disco will  
10 not necessarily have access to the detailed generation  
11 cost data necessary to conduct a marginal cost analysis.  
12 Quite frankly, it is not appropriate for an unbundled  
13 distribution utility.

14 Finally, Energy Advisors notes that one of the benefits of  
15 embedded cost studies is that they lead to stability in  
16 rates over a marginal cost approach. Energy Advisors  
17 concede that a marginal cost study under today's economic  
18 conditions would over-collect the revenue requirement.

19 And that's found at page 2080 of the transcript.

20 Dr. Rosenberg also states that under competition -- and I  
21 believe marginal cost studies are intended to emulate  
22 competition -- he states that under competition, rates  
23 would be higher.

24 Finally I am going to touch on some rate design issues



1  
2 that came up in the course of the hearing. One dealt with the  
3 wholesale revenue to cost ratio. And I examined that the  
4 day before yesterday with Ms. Zarnett.

5 The Municipal Utilities argue that the wholesale revenue  
6 to cost ratio should be less than 1.05. Disco set the  
7 rates which resulted in a wholesale revenue to cost ration  
8 of 1.05. Now this is within the Board approved range and  
9 it is in accord with the agreements entered into with the  
10 Municipal Utilities. And we went through the two  
11 contracts that are involved.

12 And I will admit the wording of the Saint John Energy  
13 contract is permissive with respect to a lower revenue to  
14 cost ratio. However, the City of Edmundston contract says  
15 that the revenue to cost ratio shall be maintained at  
16 1.05. And of course, the City of Edmundston is part of  
17 the wholesale class.

18 Now ultimately this Board has the authority to set the  
19 revenue to cost ratios. Regardless of the contractual  
20 relationships which Disco has with its wholesale  
21 customers. That is your job. However, Disco's proposal  
22 is within the Board approved range and it does not breach  
23 its contractual obligations.

24 I would like to touch on seasonal rates which is another  
25 rate design issue that received some discussion,

2 primarily from Dr. Rosenberg. Dr. Rosenberg strongly endorses  
3 the implementation of seasonal rates. Both Mr. Knecht and  
4 Energy Advisers favor seasonal rates as well, but make no  
5 specific proposal.

6 I would like to be clear that Disco is not necessarily  
7 opposed in principle to seasonal rates, but it is very  
8 cognizant of the customer impacts.

9 For example, Dr. Rosenberg's seasonal rate proposal for  
10 the residential class would result in an annual average  
11 impact of 15.8 percent. However, and you will recall, we  
12 went through the monthly calculation, calculated on a  
13 monthly basis, there are months when the impact on  
14 customers is 39 percent.

15 Now Mr. Marois testified that the implementation of  
16 seasonal rates would introduce a level of complexity from  
17 the customer's perspective which generally is not warmly  
18 received.

19 Mr. Adelberg also commented that customers are sensitive  
20 to major rate structure changes. And that his experience  
21 in Maine was that it -- if my notes are correct -- that it  
22 caused a public uproar.

23 Perhaps more significantly, Disco believes that seasonal  
24 rates should not be implemented until the residential  
25 declining block is eliminated and the general

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service I and general service II classes are merged.

Implementing seasonal rates before these changes would be illogical and inconsistent. That is part of the rate would go down in the winter, as consumption increases, and part of it would go up as a result of the seasonal rate. It would also create undue confusion for the customers and needless administrative burdens on Disco.

So our position basically on seasonal rates is we are not opposed to them in theory, but let's get rid of the rate design problems that we have now that send improper price signals before we -- let's walk before we run.

And I guess that leads into my next point which is the elimination of the declining block for the residential rate. I think all parties, including Disco, seem to agree that the declining block feature of the residential rate needs to be eliminated.

Really the only issue is one of pace, how fast do you do it. We should be mindful that a very large percentage of New Brunswick Power customers, Disco customers, 60 percent in fact, have electric heat. Disco is mindful of the impact of high energy prices on the residents of New Brunswick. We submit that we have applied the principle of gradualism to our rate design proposals.

Unfortunately with high fuel prices, this is a

1 particularly poor time to make aggressive adjustments to rates  
2 that will impact heating bills. And similar to the  
3 declining block and the residential block, we have the  
4 elimination of the general service to all electric rate.  
5 And again, all parties seem to agree that the general  
6 service rate should be eliminated. General service II  
7 rate, sorry, should be eliminated. Again, the only issue  
8 is how fast. And again, we would submit that Disco's  
9 proposal incorporates the principle of gradualism.  
10 This proposal also includes closing the general service II  
11 rate to new customers to limit future rate impacts.  
12 I would like to comment briefly on general -- on Energy  
13 Advisers' recommendation about splitting the general  
14 service rate class based on voltage. Refer to it as a  
15 primary, secondary split of that class.  
16 Energy Advisers are recommending that the general service  
17 class be differentiated by voltage level and are asking  
18 the Board to direct further research on this issue.  
19 Energy Advisers' revenue to cost ratios upon which they  
20 base their recommendations are not base on empirical  
21 revenue data. And you will recall I brought Mr. Garwood  
22 through whether he had any revenue figures that he put in  
23 his lines in his study. And he agreed on cross  
24

1 examination that he had to basically assume -- make some  
2 assumptions with respect to revenue.

3  
4 So I would say based on that alone that their  
5 recommendations are not based on any empirical data and I  
6 would go on to say that Disco does not object to examining  
7 the viability of a primary, secondary split of the general  
8 service class. But it does have concerns similar to those  
9 it has with respect to seasonal rates.

10 This should only be done after merging the general service  
11 I and the general service II classes in order to reduce  
12 the impact on customers. It just does not make any sense  
13 to create additional classes now that we will only have to  
14 remove sometime very shortly in the near future.

15 And I would like to speak, before I conclude, generally on  
16 the issue of revenue to cost ratios. Energy Advisers  
17 alleges that revenue to cost ratios cannot be used to  
18 determine whether or not cross-subsidies exist.

19 Mr. Adelberg admitted during my cross examination however,  
20 that revenue to cost ratios could be and often are used to  
21 measure equity and fairness, and that appears at page 2193  
22 of the transcript.

23 Dr. Rosenberg and Mr. Ketchum also supported the use of  
24 revenue to cost ratios based on embedded costs as an  
25 appropriate and commonly used measure of equity.

1  
2 The 1992 CARD decision of this Board acknowledges the use  
3 of revenue to cost ratios as an appropriate measure of  
4 equity and the Energy Policy White Paper acknowledges the  
5 same and even seems to equate the movement of energy costs  
6 -- of revenue cost ratios to within the range of 95 to  
7 105, with a commonly understood notion of eliminating  
8 cross-subsidies.

9 Based on the evidence, Disco submits that its  
10 understanding that revenue to cost ratios within the range  
11 of 95 to 105, based on soundly constructed embedded cost  
12 studies can reasonable be used as a basis for a  
13 determination that cross-subsidies among classes of  
14 service do not exist.

15 I am going to conclude now, Mr. Chairman and  
16 Commissioners. As Mr. Marois stated in his evidence, rate  
17 design is not a science, but an art. There is no  
18 mathematical formula that will enable this Board to input  
19 numbers and spit out a perfect result.

20 All the experts that you have heard here agree that there  
21 is no such thing as a perfect cost of service study. This  
22 Board is faced with competing opinions from very qualified  
23 experts. The issue for you, therefore, is which approach  
24 is most reasonable and best reflects the reality of  
25 Disco's cost causation.

1  
2 It is submitted and we submit that Disco's proposal  
3 represents the most reasonable and balanced approach.

4 Energy Advisers stated while they took issue with some  
5 elements of Disco's approach, the cost of service  
6 recommendations by -- made by Disco are generally well  
7 documented and suited to Disco's circumstances.

8 Mr. Knecht, and there may be some controversy over this,  
9 but I believe Mr. Knecht said that Disco's approach did not  
10 necessarily produce unreasonable results. By definition,  
11 Disco has to consider the reasonableness of its rate  
12 proposal to all rate classes.

13 In particular, Disco is sensitive to the impacts its rate  
14 proposals will have on all customer classes. The other  
15 intervenors have self-interests to advance. Look, that is  
16 normal and it is understandable. Disco really doesn't.

17 And I would submit that Disco's cost of service study  
18 should be accepted over the others offered for a number of  
19 reasons. First, it recognizes the realities of  
20 restructuring in Disco's real price driver, which is the  
21 PPAs. It is based on Board approved methodology. Where  
22 classification judgments are required, I would submit that  
23 Disco can do so objectively. And unlike some of the other  
24 parties, I would suggest, it considered gradualism and

2 rate impacts to a greater degree on its customers in putting  
3 forward its proposals.

4 In summary, we submit that Disco's study represents an  
5 even handed and therefore, fair and reasonable approach.

6 And those are all my comments, Mr. Chairman. Thank you.

7 CHAIRMAN: Thank you, Mr. Morrison. And congratulations.

8 That was 37 and a half minutes. Closest I have ever seen  
9 a lawyer come in this room.

10 MR. MORRISON: I aim to please.

11 DR. SOLLOWS: A plus.

12 CHAIRMAN: Let the record show that Mr. Coon is here  
13 representing Conservation Council and has been here for  
14 the last ten minutes. And we will take our break.

15 (Recess)

16 CHAIRMAN: Just for those of you who are not familiar with  
17 this process that we are presently involved in, in  
18 summation, why the Applicant goes first, as Mr. Morrison  
19 has today. Then we will go through the Formal Intervenors  
20 in alphabetical order. At the end of the day, hopefully  
21 we will be through with that. The Board will take a brief  
22 recess. We have got some things that we enumerated  
23 yesterday that we would like to see the parties address.  
24 And if they have not been addressed, then we will come



2 back in and say, okay, tomorrow we will ask you in your  
3 rebuttal to address them.

4 The tomorrow the order is reversed and you will start with  
5 the Public Intervenor and go back to ending with Mr.  
6 Plante and then finally Disco.

7 Now each of you will be addressing the issues that the  
8 Board puts in front of you or wants you to emphasize for  
9 the first time and so hopefully, you will be able to  
10 expand upon those. Otherwise you are simply rebutting  
11 what parties who came after you -- sorry, parties that  
12 came after you and said things that you couldn't  
13 reasonably anticipate when you were addressing the Board  
14 today.

15 Now that is all as clear as mud and we will go from there.  
16 Mr. Plante, do you want to address the Board?

17 MR. PLANTE: Thank you, Mr. Chairman, Commissioners. My  
18 remarks this morning will be brief and are intended to  
19 emphasize the crux of the evidence presented by CME's  
20 chief economist, Jay Myers.

21 I will also take the opportunity to reiterate CME's  
22 position with regard to some of the points raised in our  
23 presentation as well as in the cross examination.

24 Firstly, as you are well aware, CME's evidence is

2 intended to raise awareness of the impact of higher

3 electricity rates on the competitiveness of New Brunswick  
4 manufacturers and on their ability to generate the funds  
5 required to reinvest in their operations to ensure their  
6 longterm sustainability.

7 Some questions had been raised as to whether this evidence  
8 was appropriate to this phase of the hearings. We felt it  
9 was, however, indeed pertinent since the issue of  
10 industrial electricity rates was raised in the Applicant's  
11 evidence as well as in the evidence submitted by  
12 subsequent Intervenors.

13 And of course the large industrial class of customers have  
14 become the focus of much of these proceedings.

15 Finally, as noted by the Applicant as well as a number of  
16 the Intervenor's experts, cost allocation and rate design  
17 is by no means an exact science. It involves a  
18 considerable amount of assumptions, projections and  
19 judgment.

20 I am by no means an expert in CARD, but I do understand  
21 the Board has some influence in designing rates. In this  
22 regard we felt that our evidence was essential to this  
23 process.

24 Mr. Myers presented evidence as to the contribution of  
25 manufacturing in New Brunswick's economy. While many

2 people don't realize that New Brunswick's economy is the third  
3 most manufacturing intensive province in Canada and  
4 directly employs nearly an eighth of our work force, most  
5 would also be surprised to learn that the multiplier  
6 effect of New Brunswick's manufacturing community is the  
7 highest in Canada which indirectly creates many more jobs  
8 through the purchase of supplies and services.

9 Most people, however, realize that our economy is heavily  
10 weighted towards resource extraction processing and when a  
11 mill closes in a small town, it has major ramifications  
12 for many people.

13 The fact that our economy is resource based is  
14 significant. Firstly, our products are largely  
15 commodities that are traded in the international  
16 marketplace. As such, cost increases generally can't be  
17 passed on to customers, but must be absorbed and  
18 unfortunately sometimes in the form of workforce  
19 reductions.

20 As well resource based industries are typically energy  
21 intensive. For many of our operations, energy and  
22 electricity comprises a much greater portion of their  
23 operating costs than the average 4 percent noted in Mr.  
24 Myer's evidence.

25 Of course, rate increases don't exclusively impact  
26

2 commodity producers or larger industrial operations. Most New

3 Brunswick manufacturers export their products to the US

4 and elsewhere. In today's marketplace the consumer has

5 many choices and invariably will search for a lower cost

6 supplier or alternative process inputs in order to remain

7 competitive themselves.

8 Very few producers can pass along cost increases onto

9 their customers. As noted in CME's evidence, our

10 membership includes companies that are in the large and

11 small industrial classes, general service and even service

12 by wholesale service providers.

13 Unfortunately it wasn't possible to provide evidence of

14 specific New Brunswick operations that are most sensitive

15 to electricity rate increases. I hope that the Board

16 appreciates such information is company confidential and

17 commercially sensitive information. Inappropriate release

18 of such information could have significant adverse impacts

19 on these operations.

20 As opposed to forward looking statements, CME evidence

21 pointed to cases where cost increases related to energy

22 and electricity have played a major role in decisions to

23 close a plant. And there have been even more

24 announcements of plant closures since the preparation of

25 CME's evidence.

1  
2 In many ways New Brunswick can be seen as a microcosm of  
3 Canada. While we may not be able to specifically point to  
4 New Brunswick operations at risk, it would take more than  
5 a leap of faith to think that a hike in electricity prices  
6 won't impact their competitiveness and their viability.  
7 As well, CME presented evidence as to the role energy  
8 costs play in a company's investment decision. Is the  
9 price of electricity the only factor in decisions to close  
10 an operation or open a new one? Of course not.

11 But a myriad of cost increases have been imposed on New  
12 Brunswick manufacturers in recent years, from  
13 environmental fees to payroll taxes. It has been  
14 suggested in the cross examination that an adjustment to  
15 some of these factors could offset an electricity price  
16 increase.

17 However, for many manufacturers the impact of an  
18 electricity price increase would be much greater than the  
19 hike in any of these other levies. And of course the  
20 agencies responsible for those increases would argue just  
21 as strongly that their hikes are justified.

22 It is also important to note that CME isn't advocating  
23 that a particular rate class should pay more for the  
24 services they receive than any other rate class. The

1 question has been raised, however, whether the new Electricity  
2 Act affords industrial customers -- whether under the new  
3 Electricity Act, industrial customers have greater  
4 flexibility to access alternative electricity suppliers.  
5 In reality there is significant technical and regulatory  
6 barriers to the introduction of effective competition in  
7 New Brunswick's electricity market and given the magnitude  
8 of capital investments required to generate -- required  
9 for generation capacity, industrial customers actually  
10 have less flexibility.  
11

12 It has been questioned whether rate classes with revenue  
13 to cost ratios less than 1 could be considered to be  
14 receiving a subsidy at the expense of other customers.

15 And it must be noted that CME's evidence provide an  
16 example of the impact of charging the large industrial  
17 class an additional \$14 million or roughly the difference  
18 between the costs allocated to this class and the amount  
19 that is projected to be generated from large industrials.

20 This figure was chosen only as a convenient basis for  
21 illustration purposes. The Public Utilities Board has  
22 quite appropriately chosen a range of reasonableness for  
23 cost revenue ratios of 0.95 to 1.05. Chasing a target of  
24 unity for every rate class R ratio would be a mug's game.

2 Should the Public Utilities Board decide that it is a  
3 desirable objective, it should do so because the precision  
4 of the cost allocation process has improved and not  
5 because of some misconceived perception of inter-class  
6 subsidization.

7 Finally, CME's evidence has been described as a hardship  
8 case. We take exception to this characterization. No  
9 other Canadian jurisdiction can point to as many examples  
10 of companies rising to world class status from such humble  
11 roots. And the key to our success has been our savvy and  
12 our perseverance and not the public purse.

13 CME has consistently said that consumers should pay a fair  
14 and reasonable price for their electricity. We believe  
15 that the price paid by manufacturers for electricity has  
16 covered the costs given the ambiguity and the  
17 uncertainties of rate design. And it is our understanding  
18 that the methodology used by NB Power to allocate costs is  
19 consistent with industry practices, particularly given the  
20 changes in the landscape over the past few years.

21 Great care should be taken in rejecting the utility's  
22 experience and assessment that's inherent in this proposed  
23 cost allocation and rate design.

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Thank you very much for your time.

CHAIRMAN: Thank you, Mr. Plante. Conservation Council, Mr. Coon?

MR. COON: Thank you, Mr. Chairman, Commissioners. I would like to say that it was a lovely morning in the port city this morning. The weather was beautiful. There has been -- most of our discussion -- most of the discussion and evidence here has been around the appropriate allocation of costs among customer classes. It's clear though from the evidence that there is an important issue that concerns the allocation of costs, which we believe the Board needs to address, and that is the allocation of costs to the end use of electricity sold to customers. And what I am referring to is the allocation of costs to customers using electricity for space heating. The evidence that's been put before the Board clearly demonstrates that providing electricity from Disco for space heating is a costly -- a costly item for Disco, expensive end use to serve.

Mr. Marois in his evidence says clearly, and under cross examination from myself, has clearly indicated that Disco seeks to reduce the demand for electric heat from its existing customers and discourage new customers from



1  
2 adopting electricity for space heating purposes.

3 This might lead one to conclude then that there should be  
4 new customer classes, and that is customers using  
5 electricity for heat. In other words, how we can  
6 appropriately allocate costs to those customers using  
7 electric heat if they aren't in their own classes. And  
8 then if that were done, of course, the cost revenue ratios  
9 set out by the Board could be achieved in those customer  
10 classes.

11 The problem with this approach is that it would be -- I  
12 would submit patently unjust. For decades now, the price  
13 signals to customers using electricity have sent them in  
14 the other direction. They have been quite inappropriate  
15 to discouraging the use of electricity for space heating,  
16 which is now what Disco suggests they are -- they want to  
17 do, in an exact opposite direction they encouraged the use  
18 of electricity for space heating, both through the general  
19 service, all electric rate for general service customers  
20 and the declining block rate for residential customers.  
21 Worse, residential customers some 20 years ago were paid  
22 \$800 in grants to abandon perfectly good heating systems  
23 in favour of electric space heating systems by New  
24 Brunswick Power.

25

2 So allocating these full costs to a new class of electric  
3 heating customers or new classes might be appropriate if  
4 the Board were in fact able to order -- to order Disco to  
5 provide a grant to its customers who use electric heat,  
6 say the \$800 that was paid out in 1982, '3, '4, '5 in 2006  
7 dollars today, whatever that might be, to help them get  
8 off electric heat or reduce their demand through energy  
9 efficiently -- sufficiently to offset the increasing cost  
10 that would result from this move. But that is probably  
11 unlikely.

12 So I would submit the priority has got to be placed on  
13 discouraging new customers from adopting electric heat.  
14 This is something that Mr. Marois, that Disco has put  
15 forth in their estimate -- in their evidence as an  
16 objective. And it is a way of ensuring that costs --  
17 other customer classes are not put in the position in the  
18 future of having to cover costs that electric heating  
19 customers should otherwise cover.

20 We believe this can most effectively be accomplished  
21 through rate design. Eliminate the declining block rate  
22 now. In fact, reverse it. And what we would submit is  
23 this could be done fairly easily by simply reducing the  
24 cost of the first block of power purchased by customers so  
25 that it is lower than the later blocks they currently pay

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for. And then eliminate the all electric rate for general service customers now, not later, but now.

If the Board feels it is within its powers to soften the impact of whatever rate increase gets approved at the next set of hearings, given the changes in rate design I am suggesting here and the time period, the time frame I am suggesting, we will argue in those hearings that Disco should be returning some of its revenue back to its customers to assist them in making the necessary investments to enhance the energy efficiency of their buildings or to fuel switch to offset the increased costs that a rate hike would otherwise impose to them.

Thank you very much.

CHAIRMAN: Good. Thanks, Mr. Coon. Mr. MacDougall? How long do you anticipate you will take, Mr. MacDougall?

MR. MACDOUGALL: Fortunately or unfortunately, Mr. Chair, from whoever's perspective it is, I will be a little longer than Mr. Morrison. I would anticipate an hour and 15 minutes.

CHAIRMAN: Good. Thank you, sir.

MR. MACDOUGALL: Now that I know we are being timed, I am a little more cautious about the --

CHAIRMAN: There was a judge of the Queen's Bench Division who used to do that to us, especially during divorce time.

2 He would actually take his watch off and put it up. Of course  
3 you had to put in your trial record how long you  
4 anticipated it would take. So some of us would put three  
5 minutes and 32 seconds, things like this. So I will not  
6 get that fine, but --

7 MR. MACDOUGALL: Thank you.

8 CHAIRMAN: No, I think I wanted to know in particular from  
9 you, we will probably go right straight through until  
10 12:30 today then, if that's the case, so you can conclude.

11 MR. MACDOUGALL: And as I say, Mr. Chair, if it happens I am  
12 continuing and it's an appropriate time we could break and  
13 come back. There is various spots in my argument that I  
14 will leave you to guide the time and I will just continue  
15 to plough on unless you say otherwise.

16 Mr. Chair, Commissioners, thank you for providing Enbridge  
17 Gas New Brunswick this opportunity to present its final  
18 argument in this matter.

19 As the Board is aware, EGNB is focused on three main  
20 areas, the appropriate cost of service study for Disco at  
21 this time, rate design issues for the residential class in  
22 the general service I and general service II classes, and,  
23 three, the requirement for a standby rate for customers  
24 with self-generation.

25 I intend to deal with the rate design issues first,

2 the obverse of the way Mr. Morrison dealt with it, the standby  
3 rate issue second and the cost of service issue last.

4 However, before dealing with each of the three specific  
5 subject areas a couple of general comments are warranted.

6 First, it is not my intention today to reiterate the  
7 record in any great detail. There has been a significant  
8 amount of evidence put before the Board both by Disco and  
9 the Intervenors and there has been extensive direct and  
10 cross examination of all of the key issues in this  
11 proceeding.

12 We believe the Board has the benefit of a full and  
13 complete record before it. And the purpose of this final  
14 argument will be to highlight those primary conclusions  
15 which we believe the Board should draw from the record as  
16 being in the public interest.

17 Second, it is important for the Board to understand, I  
18 believe, the perspective from which EGNB entered into and  
19 participated in these proceedings. Suffice it to say that  
20 it is probably not a common occurrence when one utility  
21 significantly intervenes in the regulatory proceedings of  
22 another. However, the circumstances of this case clearly  
23 warranted such intervention.

2 As the Board is fully aware as the regulator of EGNB as  
3 well as of Disco, EGNB holds the general franchise for the  
4 provision of natural gas in New Brunswick. With the  
5 advent of the availability of natural gas in the province,  
6 New Brunswick energy policy has moved towards encouraging  
7 the most efficient use of the mix of available energy  
8 resources for the citizens of New Brunswick.

9 For many years the province's focus was on its crown owned  
10 utility, New Brunswick Power Corporation. And its goal  
11 was to foster the growth of the utility and to make  
12 electricity widely and cost effectively available to the  
13 citizens of New Brunswick. And I believe Mr. Coon has  
14 just alluded to that.

15 Today however, with the availability of natural gas and of  
16 course the continuing availability of heating oil, and  
17 with ever increasing energy prices, the goal is now the  
18 most economic and efficient use of the energy resources  
19 available, with a heightened awareness on demand side  
20 management initiatives, conservation and protection of the  
21 environment.

22 As such, the goals of the province, its wholly owned  
23 electric utility and we believe this Board, are now much  
24 different than they were 15 years ago. Accordingly, EGNB  
25 felt it not only appropriate but necessary to actively  
26

2 intervene in the generic portion of this proceeding dealing  
3 with cost allocation and rate design.

4 It is those generic aspects of the overall rate case in  
5 which the Board will be setting down the generic  
6 principles which will primarily guide the utility with  
7 respect to how it approaches price signals, energy  
8 efficiency and the proper utilization of available  
9 resources for the next number of years.

10 Accordingly, although EGNB is not likely to actively  
11 intervene in the revenue requirement portion of this  
12 hearing, it felt it necessary to participate fully in the  
13 generic cost allocation and rate design aspect.

14 EGNB has focused on the proper underlying economic  
15 rationale for cost allocation and rate design at this  
16 period in Disco's development, with an eye to the  
17 underlying policy objectives of the province and the  
18 public interest of the energy consumers of New Brunswick.

19 EGNB's view is that Disco's costs should be based on  
20 appropriate cost causation by customer class, and that the  
21 removal of the distortions in Disco's proposed cost of  
22 service study and rate design are the appropriate approach  
23 to create a level playing field.

24 Marginal cost pricing may well indicate higher prices  
25 going forward, and again I believe Mr. Morrison alluded to

2 that this morning, but for reasons that we will discuss later  
3 these prices are not the basis for the costs appropriately  
4 borne by New Brunswick electricity consumers at this time.

5  
6 Dr. Rosenberg and EGNB have remained faithful throughout  
7 this proceeding to the principle of cost causation, one of  
8 the most fundamental principles of economic regulation and  
9 one which they commend to this Board in the public  
10 interest of electricity consumers of New Brunswick.

11 In the remainder of this argument we will highlight how  
12 Dr. Rosenberg and EGNB's recommendations reflect true cost  
13 causation as currently experienced and likely to be  
14 experienced for some time in New Brunswick.

15 Mr. Chair, I would note I'm not going to make very many  
16 transcript or other references but I do have hard copies  
17 of my argument which I will share with the Board later and  
18 have already agreed to share with the court reporter.

19 So first as I mentioned earlier, I would like to start  
20 with rate design.

21 The reason for dealing with this item first is that EGNB  
22 believes there is little if in fact any disagreement among  
23 all of the parties in this proceeding, Disco and the  
24



2 Intervenors, on where the Board should fundamentally go with  
3 rate design.

4 The real issue in fact which seems to be the only primary  
5 issue is not where we should go with rate design but, as  
6 Mr. Morrison alluded to this morning, how quickly we  
7 should get there.

8 Let me go briefly through EGNB's recommendations and I  
9 will come back to the issue of timing and detail a little  
10 later on.

11 First with respect to the residential rate. Mr. Marois,  
12 Mr. Knecht, Messrs. Adelberg and Garwood, together with  
13 Dr. Rosenberg, are all receptive to ultimately eliminating  
14 the block differential and the residential rate so as to  
15 be more reflective of cost of service considerations.  
16 Full agreement.

17 In fact both Mr. Marois and Mr. Adelberg indicated that at  
18 some point an increasing block structure may even be  
19 appropriate. And Dr. Rosenberg was not adverse to such an  
20 inverted block for those customers. It is clear, Mr.  
21 Chair, Commissioners, if we are to send the proper price  
22 signal to residential electric customers, and in  
23 particular residential electric heat customers, the  
24 declining block structure must go. It is sending the  
25 exactly incorrect price signal at present.

2 Again, as we believe there is no disagreement on this  
3 fundamental point, we will not highlight the numerous  
4 references posed by the various parties throughout this  
5 proceeding but again commend the record to you.

6 It is also abundantly clear from the record, and in fact  
7 we believe well-known by everyone in this room, that Disco  
8 is a markedly winter peaking utility, and that its load at  
9 peak hours is driven by electric heat. This nature of the  
10 NB Power system has driven its capacity requirements in  
11 the past and will continue to drive them in the future.

12 Disco has as its statutory mandate the requirement to  
13 continue to serve the native load of the Province of New  
14 Brunswick and its system and the generation it has  
15 acquired through the PPAs is designed to meet NB Power's  
16 winter peak demand.

17 As such, in order to send the appropriate price signal in  
18 New Brunswick there must be a seasonal component to  
19 electric rates. To avoid doing so ignores one of the  
20 fundamental drivers of NB Power's costs. In fact the 1994  
21 Reed Consultant Group report on specified rate design  
22 issues commissioned by NB Power, of which Mr. Ketchum was  
23 one of the authors, specifically recommended cautioning  
24 the application of long run incremental cost peak load

1 pricing principles, and then stated that the efficiency  
2 benefits of long run incremental costs could be achieved  
3 through seasonal rates developed from accounting data  
4 without disrupting other important rate design objectives  
5 and without referring to long run incremental cost  
6 estimates.  
7

8 This point was picked up on by Messrs. Adelberg and  
9 Garwood in this proceeding and they also specifically  
10 noted that seasonal differentiation of embedded cost based  
11 rates is desirable.

12 In fact Ms. Zarnett during her recent cross examination by  
13 Mr. MacNutt just two days ago, when asked about her view  
14 on time of day pricing, indicated that both time of day  
15 and seasonal rates had worked well in jurisdictions in  
16 which she has recent experience.

17 Although recommending seasonal differentiation of embedded  
18 cost base rates, Mr. Adelberg noted that he and Mr.  
19 Garwood had not made any specific changes to Disco's CCAS  
20 that would reflect seasonally differentiated fuel costs.

21 And again Mr. Morrison alluded to that this morning.  
22 Dr. Rosenberg, however, not only espoused the general  
23 requirement for seasonal rates in Disco's circumstances,  
24 but he went the further step and proposed a seasonal based  
25

2 rate structure to the Board, which is in the record and in his  
3 evidence.

4 EGNB believes that the record is undeniable in its  
5 overwhelming support for the elimination of the declining  
6 block and the addition of seasonality to Disco's rate  
7 structure. In fact this is exactly what Dr. Rosenberg has  
8 proposed in his evidence. And we commend this rate design  
9 to the Board as it is fully reflective of the record in  
10 this proceeding, the underlying cost drivers of Disco's  
11 customer costs, sound economic principles and common sense  
12 and practicality.

13 EGNB's specific recommendations with respect to the  
14 residential rate design can be found at pages 41 through  
15 46 of Dr. Rosenberg's direct testimony, exhibit EGNB-1.

16 CHAIRMAN: Mr. MacDougall, one thing that bothers me about  
17 seasonal rates is that with the way the PPAs are  
18 structured, there is no way that the residential consumer  
19 can in fact reduce his electric bill or switch it on a  
20 seasonal basis because there are no -- there are no meters  
21 to allow him to do that. You know, he will be -- I'm sure  
22 each of us who has electric heat is fully well aware that  
23 we are driving the winter peak and we consume far more in  
24 the winter.

25 But you know, basically there is a disconnect because

2 Disco can't purchase its electric power that way on a seasonal  
3 basis. Any comments on that?

4 MR. MACDOUGALL: Sure, Mr. Chair. I would be delighted to  
5 comment on that. First of all, on the metering issue,  
6 there is a big difference here between time of day rates  
7 and seasonal rates. Seasonal rates do not require a meter  
8 change. They are differentiated by two times of the year.  
9 They require no metering adjustment at all. And in fact,  
10 Dr. Rosenberg and I believe some of the other experts in  
11 their evidence stated that there are practical  
12 difficulties with time of day rates, but if we want to  
13 move in that direction, seasonal rates can be accomplished  
14 without the practical concerns of time of day rates,  
15 particularly metering and administrative concerns.  
16 The other issue, Mr. Chair, is the PPAs may be there and  
17 they are structured in a way that's design has a price  
18 component built into it that Disco is going to pay. But  
19 the drivers to the costs of the PPAs, the entire  
20 fundamental basis of the drivers to the costs of the PPAs,  
21 is the current generation mix of Genco. And those costs  
22 that are borne by the customers in New Brunswick, if we  
23 don't look past the PPAs, then we are not looking at all as  
24 what the drivers are of the overall costs in those  
25 arrangements. And then we are fundamentally saying

2 because the PPAs exist, we can't look at any of the drivers

3 behind what is causing the usage or the costs by customer

4 class in New Brunswick. To do so then would be, as Mr.

5 Morrison alluded to this morning, would be to say that you

6 are taking section 156 of the Electricity Act, and

7 although this Board has ordered that we can look past the

8 PPAs for the purpose of cost causation, if you followed

9 your argument, you would be precluded from doing that.

10 And in no way would the customers of New Brunswick ever be

11 being sent a price signal that indicated to them the costs

12 they are creating for the generating assets that are

13 actually creating -- producing their electricity,

14 MR. DUMONT: Mr. MacDougall, when you are talking about

15 seasonal rates, will that apply to all cases even if that

16 class doesn't cause the increase?

17 MR. MACDOUGALL: No, Commissioner Dumont, for seasonal rates

18 we are really looking at it for two classes. Those that

19 really have a winter heating load, so the seasonal rate

20 structure would be in the residential class that clearly

21 has a winter peaking heating load and in the GS II classes

22 that have commercial and industrial entities that also

23 have a markedly winter peaking load.

24 It wouldn't apply, for example, to large industrial

2 customers because they have a flatter load throughout the year  
3 because it is for process reasons. So the seasonal rate  
4 is designed to specifically be aimed towards those  
5 customer classes that have a seasonal component in their  
6 usage.

7 MR. DUMONT: Thank you.

8 MR. MACDOUGALL: Thank you, Mr. Chair.

9 DR. SOLLOWS: Mr. MacDougall, you alluded to the industrial  
10 customers having a flatter profile. My recollection of  
11 the evidence was that some significant number of  
12 industrial customers have what would be characterized as  
13 fairly low monthly and annual load factors.  
14 Do you have direct information that those customers are  
15 not using energy preferentially during the winter versus  
16 the summer?

17 MR. MACDOUGALL: I don't have -- there is no specific  
18 information in the record on that, Commissioner Sollows.  
19 I do know, and I recall when you referred to that earlier  
20 in the proceeding, I do think even the lower load factor  
21 industrial customers have a significantly higher load  
22 factor than for example, an electric heat -- residential  
23 electric heat customer. And I am assuming there are some  
24 process issues with some of the smaller industrial  
25 customers.

2 Certainly the larger industrial customers, such as ones  
3 that were referred to by Mr. Plante, the pulp and paper  
4 mills, et cetera, were the 85 to 90 percent range. I do  
5 note that some of the industrials within that class had a  
6 lower profile and there might have been some aspect of  
7 seasonality to those. If in future Disco was able to  
8 bring information forward that was able to figure out  
9 whether that was heating, space heating as opposed to say  
10 process reasons, then certainly one could consider some  
11 aspect of seasonality if one felt that the load profile of  
12 those customers actually was driving that.

13 DR. SOLLOWS: I guess then my fundamental question in my  
14 mind is why does it matter that it is space heating as  
15 opposed to being used near the coincident peak demand?

16 MR. MACDOUGALL: Well again that is the information we don't  
17 have. I don't think the data showed every month. And  
18 see, for some of those customers, they might have had a  
19 low profile. I don't know that it was at all attached to  
20 heating reasons.

21 The thing with seasonality is you can tell with certain  
22 customer classes, particularly the residential to a lesser  
23 extent, but still quite significantly with the GS all  
24 electric class, that it is clear that what is driving  
25 their usage in the winter time is heating needs. And



2 therefore, their usage is tied into the winter peak for the  
3 exact reason that you would expect.

4 With some of the load factors of the large industrials,  
5 there may be process issues throughout the year that we  
6 are not aware of because you need further information on  
7 their actual load profile, not just their load factor.

8 DR. SOLLOWS: Thank you.

9 MR. MACDOUGALL: You're welcome. And again, I appreciate

10 the comments of both the Chair and the Commissioners and I  
11 think some of this comes back to a comment that I will  
12 make later, but I think should be made now.

13 As Dr. Rosenberg said, we all have to be very cautious  
14 that we don't let the perfect be the enemy of the good.

15 We have to try and do what we can with the data we have  
16 and what we do know. We certainly know that the electric  
17 heat customers in New Brunswick are causing significant  
18 costs that currently are not differentiated in any way.

19 Just to go on then with our argument. As Dr. Rosenberg  
20 had indicated in his direct examination and as more fully  
21 explained in the page references that I just referred you  
22 to, not only is his rate design for the residential class  
23 more cost based than that of Disco, but it also narrows  
24 the revenue to cost differential between

2 the heating load and the non-heating load. And therefore, it  
3 is more conducive to both demand side management  
4 initiatives and to fuel switching.

5 This latter point is important because it is fully in line  
6 with the government's recent creation of an energy  
7 efficiency agency and with the more efficient use of  
8 natural gas directly for home heating than for the  
9 production of electricity. The significant discrepancy  
10 between the high efficiency usage of natural gas as a  
11 direct heating source versus its conversion to electricity  
12 was highlighted in EGNB's cross examination of Mr. Marois.

13 And again, we refer the Board to the record in this  
14 regard and the transcript references are in my written  
15 argument.

16 So for efficiency purposes, well it is very important to  
17 try and suggest to people that they use the right resource  
18 or the right form of energy to ensure we maximize the  
19 efficient use of that form of energy.

20 Both Dr. Rosenberg and Mr. Adelberg indicated that  
21 seasonally differentiated rates were easy to administer  
22 and easy for customers to understand. I know Mr. Marois  
23 has indicated that they are not as easy as leaving things  
24 as they are, but notwithstanding that, the other experts  
25 have not felt that seasonally differentiated rates were

1 that problematic. - 2378 - Mr. MacDougall

2 - Dr. Rosenberg specifically noted that there is no  
3 requirement for new meters for seasonally differentiated  
4 rates, as I just mentioned, Mr. Chair. And Mr. Adelberg  
5 specifically noted that there is only a requirement for  
6 two discrete billing periods, winter and non-winter.

7 Now let us turn to the general service I and general  
8 service II rates. For the same fundamental reasons that  
9 underpin EGNB's proposals with respect to the residential  
10 rates, Dr. Rosenberg proposes that the GS rates be  
11 equalized and again seasonally differentiated.

12 As Dr. Rosenberg noted in his direct examination, the  
13 current differences between the GS I and the GS II rates  
14 are not supported by any cost of service principles, but  
15 are essentially there for purely promotional reasons.

16 Again this harkens back to the comments I believe the same  
17 reference made by Mr. Coon earlier today.

18 Disco's proposal is to close off the GS II rate and to  
19 make adjustments in the demand charges that start to bring  
20 the two rates closer together. Although EGNB is firmly of  
21 the view that at a minimum the GS II rate must be closed  
22 off to new customers, and supports that aspect of Disco's  
23 filing, it believes there remains an issue with  
24 grandfathering the existing GS II customers, if that is  
25 all that occurs.

26

2 First, there will be little, if any, incentive for the  
3 large number of existing GS II rate customers to consider  
4 conversion away from electricity, in that once  
5 grandfathered, if they decide to switch their heating load  
6 away from electricity, they would lose their status as an  
7 all electric customer and would actually pay more per unit  
8 of consumption for their remaining non-electric heat load  
9 than what they were paying under the GS II rate.

10 As Mr. Marois confirmed on cross examination, this is the  
11 opposite price signal from what is being sought, even by  
12 Disco since it is the electric heat load that is more  
13 costly for Disco to serve.

14 Second, Disco has made no proposal with respect to the  
15 time frame in which the GS II grandfathered customers  
16 would be phased out and a single GS I class created,  
17 therefore, giving no indication to the grandfathered  
18 customers as to when they will be seeing a more correct  
19 pricing.

20 Third, we note Mr. Adelberg's concern that grandfathering  
21 certain customers in a certain business may provide a  
22 competitive advantage over new entrants into a similar  
23 business who would not be able to access the grandfathered  
24 GS II pricing and this result should be avoided, if  
25 possible.

2 As such, while EGNB and we believe all parties in this  
3 proceeding believe at a minimum that the GS II class must  
4 be shut off to new customers as proposed by Disco, this is  
5 far from an optimum resolution and more significant steps  
6 such as proposed in Dr. Rosenberg's evidence should in our  
7 respectful opinion be taken.

8 Dr. Rosenberg's specific recommendations with respect to  
9 the GS classes again are found in his direct evidence at  
10 pages 46 through 49. In particular I note his statement  
11 at page 47 that his rate structure would provide the  
12 general service customers with much better price signals  
13 and would encourage more efficient use of fossil fuels.

14 Before moving to the issue of timing which I stated  
15 earlier I would return to, I think a few further words on  
16 seasonality are warranted, particularly in light of the  
17 comments that were just made by the Chair and the  
18 Commissioners. And I think this may be helpful because I  
19 think it will bring out some of the issues on seasonality  
20 in the record.

21 If we refer back to the 1994 Reed consulting report they  
22 had stated that to the extent that efficiency goals are  
23 important seasonal rates will provide a greater incentive  
24 for the consumer to pursue demand side measures

2 which in turn will delay capacity addition requirements.

3 Thus seasonal rate making can serve as a complement to  
4 demand side management measures already underway. This  
5 would be the case whether or not we have Genco as the  
6 generator or a combined bundled utility.

7 Yet NB Power has not instituted seasonal rates since 1994.

8 Although as Dr. Rosenberg notes in his direct evidence,  
9 it may be impractical at this time, again as I mentioned  
10 earlier, to use time of day rates, such practical  
11 considerations do not present themselves with respect to  
12 seasonal rates. And this would be a significant first  
13 step towards more real time pricing in New Brunswick at  
14 this time.

15 This is the case for the general service rates as well as  
16 the residential rates.

17 DR. SOLLOWS: Mr. MacDougall, if I may just clarify, it was  
18 my understanding from the conversation or the evidence of  
19 your witness that there were not likely any technical  
20 limitations to introducing time of use or real time rates  
21 for transmission service level customers because of the  
22 nature of their metering, is that correct?

23 MR. MACDOUGALL: I believe they probably have proper  
24 interval metering. I can't say that with respect to every  
25 transmission customer, but I would think the large

2 transmission customers do have that.

3 DR. SOLLOWS: Thank you.

4 MR. MACDOUGALL: I can comment a little further on that if  
5 you would like. I think the issue there is there are some  
6 other rate structures already available to those  
7 customers. There is an interruptible rate, there is a  
8 curtailable rate. So there are rate structures there.  
9 And most industrial enterprises tend to use -- again if  
10 they are using -- if they have a higher load factor they  
11 are using electricity because they have to use it for  
12 their process needs on a regular basis.

13 However, if one wanted to develop some form of real time  
14 pricing alternatives that would be available to a large  
15 industrial to then see if they could utilize those, that  
16 has certainly occurred in Nova Scotia over the past number  
17 of years.

18 There have been technical difficulties with some of those  
19 rates but certainly if they are there as an option for a  
20 large industrial to attempt to have some real time  
21 pricing, then certainly that's useful for moving load from  
22 on peak to off peak. There is no doubt about that.

23 Now Disco in particular has raised its concern with the  
24 possible need for gradualism in rate design revisions. If  
25 at the end of the day the Board is concerned with the

2 ultimate rate impacts of EGNB's proposed rate designs, EGNB is  
3 fully cognizant of the competing principle of gradualism  
4 and believes that there are ways to approach this issue,  
5 while at the same time ensuring proper price signals are  
6 sent to the market in a timely fashion.

7 First it is important to note, as put forward by Dr.  
8 Rosenberg in his direct evidence, that Disco's approach  
9 seems to suggest that the proffered rate design proposals  
10 will have no impact on the customer behaviour. As he  
11 noted, it must be remembered that when comparing the  
12 impact of a potential rate design change, most analysts  
13 use the same billing determinants for both current rates  
14 and proposed rates.

15 However, as he specifically noted, this is not quite  
16 accurate in that the whole purpose of putting in more cost  
17 based rates is to elicit a customer reaction.

18 For example, the goal of seasonal rates and the  
19 elimination of the declining block is to motivate the  
20 customer to lower its winter usage or to choose a more  
21 efficient heating option and therefore lower the  
22 customer's overall costs.

23 MR. NELSON: Mr. MacDougall, may I ask you a question?

24 MR. MACDOUGALL: Certainly, Commissioner.

25 MR. NELSON: Is your client -- do they have seasonal rates?



2 MR. MACDOUGALL: Right now my client has a very unique rate  
3 structure which is market based and it's there because  
4 it's in the very early stage of developing the natural gas  
5 utility. So it's based off of competing fuels and  
6 essentially a discount off of the price of heating oil in  
7 the marketplace.

8 So because of that they do not currently have seasonal  
9 rates. But the difference really is -- the difference,  
10 Vice-Chair, is that we are really talking about utilities  
11 in very different stages of their development.

12 Here we have a very mature utility with a very mature  
13 customer base. EGNB is in the growth stages of its  
14 utility and as I say, has very specifically developed a  
15 type of rate structure that is more market oriented and  
16 which this Board has approved is appropriate for a  
17 developing Greenfield natural gas market.

18 MR. NELSON: That's fine. Thank you.

19 MR. MACDOUGALL: And I have to say I can't comment whether  
20 the Enbridge group of companies has seasonal rates  
21 elsewhere, but they may well. Clearly I think we are at  
22 very early days for natural gas rates in New Brunswick.  
23 So to move to seasonal differentiation probably is  
24 something that may happen in the future but certainly is  
25 not currently part of their market based approach.

2 While on this point, I did note the issue raised by  
3 Commissioner Bell of Mr. Adelberg as to whether budget  
4 billing would somehow diminish the price signal. And we  
5 essentially support Mr. Adelberg's response to the  
6 Commissioner in that although budget billing spreads the  
7 actual costs more evenly over the billing cycle, it still  
8 recovers the overall cost to the customer, and in fact  
9 customers often opt for budget billing where they see that  
10 their usage is increasing their costs in, for example, the  
11 winter months and they would rather spread the charges  
12 more evenly during the year for budget purposes. They  
13 however still get the correct price signal.

14 This leads us to the most important issue with respect to  
15 the matter of customer impact and gradualism. This is we  
16 should get the rate designs correct and then if necessary  
17 the Board can temper customer impacts if they feel that  
18 this is warranted.

19 It is clear from the record that Dr. Rosenberg, Messrs.  
20 Adelberg and Garwood, and Mr. Knecht, all support this  
21 principle. In fact I would go so far as to suggest that  
22 Disco also supports this although their responses were  
23 much more generic and open ended, an issue which I will  
24 come to shortly.

25 Specifically we will refer you to page 70 of Messrs.

2 Adelberg and Garwood's direct testimony where they state,

3 "Rather than allowing customer impact concerns to stand in  
4 the way of realigning customer classes, the better  
5 approach would be to create separate classes and phase any  
6 rate changes in gradually to avoid rate shock. In  
7 addition, capping techniques can be employed to avoid  
8 impacts on customers with very unusual usage  
9 characteristics."

10 And likewise at pages 73 and 74 of their testimony in  
11 dealing specifically with seasonal pricing they note that  
12 they are not persuaded that customer impacts would be  
13 sufficient to ignore moving in that direction, and that  
14 seasonal rates should be implemented and this could be  
15 done so gradually if necessary to mitigate impacts.

16 That was Mr. Adelberg and Mr. Garwood.

17 We also note the Public Intervenor's view for example that  
18 large energy users such as farms and churches could  
19 possibly be separated from the residential class so as not  
20 to skew or create any unusual results when applying the  
21 appropriate rate design changes to the remainder of the  
22 more cohesive class.

23 EGNB supports such concepts as phasing in and capping, but  
24 again obviously only if the Board feels there is in fact  
25 an unwarranted customer impact arising from the

2 application of its proposed rate design.

3 In fact Dr. Rosenberg specifically addressed the issue of  
4 gradualism in his direct evidence. Particularly with  
5 respect to the GS class, he noted, he has tried to balance  
6 cost of service with proportionality.

7 And with respect to phase-in, Dr. Rosenberg on redirect  
8 noted that if the Board did have issues with respect to  
9 customer impacts arising from its ultimately determined  
10 rate designs, that phase-in over a couple of years could  
11 be considered, and in his words, at the most three years.  
12 This latter point we feel requires some further  
13 elaboration.

14 As the Board would have noted from Mr. Marois' direct  
15 testimony and his responses on cross examination, and from  
16 Mr. Morrison's comments this morning, Disco has put  
17 forward no proposal for the phase-in of rate changes for  
18 either the residential or GS classes, but rather they  
19 provide very generic statements to the extent that it will  
20 all depend on the circumstances at any given time in the  
21 future as to what Disco may or may not propose. And I  
22 give transcript references for that.

23 Mr. Chair, Commissioners, this is a point with which we  
24 believe Disco is in marked contrast with all of the

1  
2 other Intervenors.

3 To begin with, the record is clear that NB Power, prior to  
4 restructuring, although making some modifications over  
5 time, has really not dealt with the issue of sending  
6 appropriate price signals in any significant way. It  
7 reminds one of the story about the utility executive who,  
8 upon deciding to commit suicide, threw himself in front of  
9 a glacier.

10 No matter what Disco may say, the former NB Power has been  
11 glacially slow in its approach to rate changes,  
12 particularly for the residential winter heating class and  
13 the all electric GS II class.

14 And as Mr. Coon alluded to this morning, maybe at that  
15 time it was appropriate policy to do that.

16 In fact as Mr. Larlee noted, although there is only one  
17 residential class, the reason Disco broke the residential  
18 class into heating and non-heating was to identify to the  
19 Board the disparity in the RC ratios, particularly with  
20 respect to the winter heating load. A disparity, which  
21 Dr. Rosenberg in his evidence, sought to narrow.

22 We do not believe, nor do we believe any Intervenor in  
23 this proceeding believes, that an issue as important as  
24 the proper rate designs for the new Disco can be left to

25

2 the generic approach proffered by Disco.

3 If for any reason the Board believes that any of the  
4 matters it determines are appropriate should be phased in  
5 or that there should be caps put in place, then any such  
6 phase-in period or caps should be mandated in this  
7 proceeding as part of the generic determination on the go  
8 forward cost allocation and rate design.

9 Such a decision by this Board is perfectly appropriate in  
10 that separate proceedings on cost allocation and rate  
11 design certainly will not occur as regularly as revenue  
12 requirement proceedings.

13 That also brings us to the point that the Board has little  
14 control on when Disco may come back for another revenue  
15 requirement hearing, particularly considering the  
16 legislative ability for Disco to raise rates within the 3  
17 percent cap.

18 Mr. Chair, Commissioners, you have a rare opportunity to  
19 lay out an appropriate process and timeline to institute  
20 your overall decisions with respect to cost allocation and  
21 rate design, rather than simply leaving it to the future  
22 discretion of Disco.

23 Further, you may recall in our cross examination of Mr.  
24 Marois, that the new construction market in New Brunswick  
25 continues to highly favour new electric home  
26

2 construction. And again, Mr. Coon alluded to that this  
3 morning, in that electric baseboards with their lower  
4 capital costs are an easy sell when combined with the  
5 declining block structure.

6 And that considering that any future decisions the  
7 customers make regarding a change in the source of winter  
8 heat are long term capital decisions, unless the Board  
9 signals clearly and directly in this decision that the  
10 declining block will disappear and the time frame for  
11 such, if the Board does not feel this can occur  
12 immediately, then the appropriate price signal will still  
13 fail to materialize in the minds of the consuming public  
14 for some time.

15 Identical considerations exist with respect to the  
16 elimination of the GS II class and the abandonment of any  
17 preference for all electric customers.

18 Now if I could briefly touch on the second issue, that of  
19 the standby rate. Dr. Rosenberg's proposal is that Disco  
20 be directed to institute a standby rate or rates for  
21 cogeneration based upon generally accepted and customary  
22 principles of rate design for that type of service.

23 In essence, he proposes a rate that features a daily  
24 prorated demand charge for generation and transmission  
25 costs in lieu of the normal demand charge. Distribution

2 costs for those customers served with distribution voltage

3 would continue to operate in the normal fashion and energy

4 charges for standby service would be identical to full

5 requirement service.

6 To again properly reflect the cost causation of such a

7 customer, the demand charge would not be based on the peak

8 demand for the month, but the peak demand for the day.

9 Disco's response to this appears to be that they have been

10 and will continue to offer their interruptible rate in

11 this regard, but that rate is simply not designed for this

12 purpose.

13 Considering that the fostering of cogeneration is one of

14 the goals of the New Brunswick energy policy and that the

15 Market Design Committee made a specific recommendation

16 intended to identify and eliminate barriers to the

17 development of cogeneration, we see no reason why Disco

18 would not wish to develop a rate that would properly

19 reflect this type of service.

20 This would not be a substantive undertaking, and as such

21 EGNB requests the Board to order Disco to develop such a

22 rate to be brought back to the Board for consideration by

23 it and interested parties.

24 Mr. Chair, I am now going on to the final issue of cost of

25 service.



2 CHAIRMAN: Do you want to -- how long do you expect it would  
3 take to conclude?

4 MR. MACDOUGALL: Probably about as long as I have just been.

5 CHAIRMAN: So now might be an opportune time to break for  
6 lunch?

7 MR. MACDOUGALL: It would be ideal.

8 CHAIRMAN: Yes.

9 MR. MACDOUGALL: Thank you, Mr. Chair.

10 CHAIRMAN: Come back at quarter after 1:00.

11 (Recess - 12:00 p.m. - 1:15 p.m.)

12 CHAIRMAN: I presume there is nothing preliminary. Go  
13 ahead, Mr. MacDougall.

14 MR. MACDOUGALL: Thank you, Mr. Chair, Commissioners. Since  
15 we are going into the issue of cost of service, I hope  
16 that we all had a light lunch so that we can -- I will  
17 leave it at that.

18 CHAIRMAN: We would like another story like you had this  
19 morning, Mr. MacDougall.

20 MR. MACDOUGALL: We will see if we can get one in. I'm just  
21 not sure.

22 I would like now then to turn to the final issue dealt  
23 with by EGNB in this proceeding, that being cost of  
24 service. On this issue there appears to be more  
25 significant disagreement among the parties than with  
26

2 respect to the issue of rate design.

3 However, as the proceeding unfolded it became clear that  
4 the issues are quite discrete and some matters which  
5 appeared at the outset on first reading of the direct  
6 evidence as points of contention became in our view less  
7 recognizably so as the proceeding went on.

8 Although when delving into the depths of the minutia of  
9 cost of service studies one can reach quite a level of  
10 complexity, we believe the primary cost of service issues  
11 for resolution by this Board start at a much higher level,  
12 and that will be the focus of our remaining comments. We  
13 would ask the Board I guess and all parties to be careful  
14 not to miss the forest for the trees on this complicated  
15 issue.

16 As Dr. Rosenberg framed it and as Mr. Morrison referred to  
17 it this morning, the first issue is a threshold question,  
18 whether to look at the cost accounting approach, i.e.,  
19 just look at how the costs are billed to Disco or should  
20 we take the cost causation approach? Mr. Knecht generally  
21 accepted that this was the threshold question as well,  
22 although in his evidence he considered it more of a policy  
23 question as to whether to accept the traditional approach,  
24 that being an approach such as fixed variable, or  
25 Equivalent Peaker, the PPA causation

2 approach, what we have otherwise been generally been referring

3 to as the billed proposal, or what he referred to as the

4 market approximation approach, essentially an

5 approximation of marginal costs, an approach which was

6 also discussed in part by Messrs. Adelberg and Garwood.

7 Now to step back briefly, this issue centres around the

8 appropriate approach primarily to generation fixed cost

9 classification and allocation. And as the Board is aware,

10 the reason this was the focus of much of the experts'

11 reports is that generation fixed costs are a very

12 substantial portion of the overall utility's costs. In

13 other words, this is a big ticket item.

14 Now let us start with Disco. What is their approach? The

15 real issue, as evidenced by the direct testimony of Dr.

16 Rosenberg, Mr. Knecht and Messrs. Adelberg and Garwood, is

17 that, one, they use the as billed approach for the Genco

18 generation fixed costs. And, two, they then use the 40/60

19 split which is in our view is fundamentally based on the

20 Peaker Credit Method which I will discuss below, with

21 respect to the Nuco fixed costs. None of the Intervenor's

22 experts agree with Disco's use of the as billed approach

23 to the Genco fixed costs, which would have them classified

24 as 100 percent demand.

25 Messrs. Adelberg and Garwood indicate that they would

2 use the PPA costs, but they would apply the Peaker Credit  
3 Method. And I will get into this probably a little more  
4 tomorrow on reply, but just briefly in response to Mr.  
5 Morrison this morning, he indicated that they would use  
6 the PPA approach. That's not true. They note they are  
7 only accepting the PPA costs because they found them to be  
8 similar to the underlying accounting costs, but they did  
9 not accept the as billed approach to classification and  
10 allocation.

11 What does Dr. Rosenberg say about the as billed approach?

12 Well he clearly comes down on the side of cost causation  
13 and notes Disco's ambiguity in using the as billed  
14 approach for the Genco PPA on the one hand, while on the  
15 other hand they treat the nuclear contract based on their  
16 view of the underlying cost drivers for the Point Lepreau  
17 facility. I commend the Board to Dr. Rosenberg's direct  
18 examination where he indicated eight reasons why he  
19 recommends the cost causation approach.

20 To highlight just a couple of these points as they relate  
21 to the as billed approach. One, although NB Power is an  
22 unbundled utility, it is an unbundled utility in name  
23 only. It looks and acts exactly like vertically  
24 integrated utilities that, as Dr. Rosenberg noted, he has  
25 dealt with for the past 24 years.

2 Secondly, ultimately the PPAs must reflect the physical  
3 engineering and economic realities of the underlying  
4 generation of Genco and Nuclearco. So why pretend that  
5 something else is governing these transactions.

6 Further he notes that the PPAs were not the result of a  
7 competitive procurement process.

8 I will not go into the specifics of Dr. Rosenberg's other  
9 reasons in detail but again commend them to the Board.

10 What does Mr. Knecht say? Well although he commends to  
11 the Board either the traditional approach or his so called  
12 market based approach, depending on the underlying policy  
13 decision, he specifically disavows use of the PPAs as in  
14 his words, they are not market based and appear to be  
15 relatively unstable.

16 And finally Messrs. Adelberg and Garwood. They note at  
17 pages 16 and 17 of their direct evidence, and this is a  
18 quote, "When it comes to other Genco costs, however, the  
19 company accepts the demand energy split implicitly  
20 reflected in the PPA pricing structure for all costs other  
21 than fixed OM&A, i.e., it treats all costs billed as  
22 capacity as demand related and all energy costs as energy  
23 related. This ignores the fact that some Genco capacity  
24

2 costs are energy related because they were incurred to secure  
3 lower energy costs than would result from relying on  
4 lowest cost capacity, i.e., peaking capacity. To be  
5 consistent, the company should have applied the Peaker  
6 Credit Method to the Genco fixed costs as well." And  
7 that's a direct quote from Messrs. Adelberg and Garwood's  
8 testimony.

9 Accordingly, to reflect underlying cost causation the  
10 experts for EGNB, the Board Staff and the Public  
11 Intervenor, all suggest that Disco's as billed approach to  
12 the Genco fixed costs is inappropriate in that it  
13 considers all of the costs as demand related.

14 I believe it is important for the Board to note that Dr.  
15 Rosenberg, as well as the experts for the Public  
16 Intervenor and Board Staff, agree that this change should  
17 occur. This is notwithstanding the fact that classifying  
18 all of Genco's fixed costs as 100 percent demand would  
19 drive proportionately more costs to the residential class  
20 and away from the large industrial class, because on  
21 average residentials have lower load factors than  
22 industrial classes. Despite this Dr. Rosenberg agreed  
23 with the other experts, that it should occur.

24 The overall effect of any change in methodology that  
25 allocates more costs to be recovered through energy

2 charges and less through demand chargees is to allocate higher

3 costs to the industrial class and lower costs to the

4 residential class. As Mr. Adelberg confirmed, Dr.

5 Rosenberg's approach does not suffer from the

6 inconsistency inherent in Disco's approach.

7 What then are the remaining inconsistencies as between Dr.

8 Rosenberg, Mr. Knecht and Messrs. Adelberg and Garwood?

9 Well two issues of potential discrepancy remain. One, the

10 proper approach to the capital for fuel and fuel for

11 capital substitution in the Peaker Credit Method, and,

12 two, the issue of the potential reflection of marginal

13 costs in cost causation at this time.

14 In dealing with the issue of the capital for fuel and fuel

15 for capital trade-off, let me begin by acknowledging that

16 there appears to be some discrepancy that arose throughout

17 the course of this proceeding with respect to the

18 underlying basis of the 40/60 demand energy split ruled on

19 by this Board in 1992. And I believe Mr. Morrison

20 referenced that this morning.

21 Messrs. Adelberg and Garwood seem to suggest that this

22 split should be used with no consideration of the

23 underlying basis for the split. As we all know though,

24 once ordered by the Board to provide a basis for this

25 split, Reed Consulting and Mr. Ketchum provided evidence

1  
2 that this split was supported by the Peaker Credit Method,  
3 which method was updated with the best information in  
4 response to EGNB IR-36 in this proceeding, to reflect a  
5 similar 40/60 split.

6 Whether, as the Chair pointed out during the proceeding,  
7 this report has been adjudicated on or not, i.e., the Reed  
8 report, it is clear that the Peaker Credit Method is the  
9 only logical basis which supports the 40/60 split.

10 Reed put this forward as the approach appropriate for New  
11 Brunswick in 1994. Disco has utilized the split that is  
12 supported by this approach in the current proceeding with  
13 respect to the Nuco contract. Messrs. Adelberg and  
14 Garwood referenced their proposed application of the  
15 Peaker Credit Method and noted it reflected cost  
16 causation. Mr. Knecht refers to the traditional approach  
17 as being an approach such as the fixed variable or  
18 Equivalent Peaker, i.e., the Peaker Credit Method, and Dr.  
19 Rosenberg supports the use of the Peaker Credit Method for  
20 New Brunswick.

21 It appears from our reading of the record, whether the  
22 Reed report in 1994 was formally approved or not, the  
23 approach proffered therein and subsequently adopted by all  
24 parties in this proceeding, is the Peaker Credit Method.



2 As Mr. Adelberg said on cross examination, no party in  
3 this proceeding has rejected that method. In fact, with  
4 the exception of Mr. Knecht's market based approach, no  
5 other method has been put forward. I will get to the so-  
6 called market based approach later.

7 In short, Mr. Chair, Commissioners, if we discard the  
8 Peaker Credit theory we have no basis for the 40/60 split.

9 Now having rejected Disco's use of "as billed" method which  
10 charged the Genco fixed costs as 100 percent demand, Dr.  
11 Rosenberg then highlighted for the Board that the Peaker  
12 Credit Method is one of a host of methods known as capital  
13 substitution methods, and that the trade-off in a capital  
14 substitution method is not only one way; you either trade-  
15 off more capital for less fuel costs or you trade-off more  
16 fuel costs for less capital costs. There are two sides to  
17 the coin.

18 As such, Dr. Rosenberg, clearly noted that the NARUC  
19 manual specifically recognizes the flip side of the  
20 capital substitution approach when he indicated that the  
21 Equivalent Peaker Classification method applied in the  
22 manual, and as applied by Reed, ignores the fuel savings  
23 that accrue from running a base load unit rather than a  
24 peaker. Dr. Rosenberg also points out that the  
25 symmetrical corollary on fuel cost allocation has been

2 recognized by the Public Utility Commission of Texas. And if  
3 could quote from that case and this was a reference in Dr.  
4 Rosenberg's evidence.

5 "The Examiner's find that the most important flaw in Dr.  
6 Johnson's capital substitution methodology is the lack of  
7 symmetry both as to fuel and as to operations and  
8 maintenance expense. To the extent that relative class  
9 energy consumption becomes the primary factor in  
10 apportioning capacity costs as between customer classes,  
11 as is the case with Dr. Johnson's proposal in that case,  
12 the high load factor classes, which will bear higher cost  
13 responsibility for base load units will not also receive  
14 the benefit of the lower operating costs and lower fuel  
15 costs associated with those units."

16 This Mr. Chair, Commissioners is exactly the situation  
17 that we will face here in New Brunswick, to the  
18 unwarranted detriment of the high load factor industrial  
19 class, if this fuel symmetry is not recognized.

20 As was clear from the proceeding with no parties  
21 disagreeing, system planners when designing systems,  
22 including the NB Power system, aim to reduce overall  
23 costs, not just capital costs.

24 Dr. Rosenberg therefore carried out a breakeven analysis  
25 which recognized the flip side of the capital for

1 fuel substitution approach. In the context of the New  
2 Brunswick system, this approach is much more fully cost  
3 based than ignoring the breakeven analysis altogether.  
4 Again, EGNB's suggested approach is to ensure that in both  
5 cost causation and rate design, cost drivers are  
6 recognized and costs classified and allocated to the  
7 appropriate customer classes based on their cost causative  
8 characteristics, such as their load factor and impact on  
9 the system's load profile.

10  
11 As specifically noted by Dr. Rosenberg in his redirect and  
12 in his response to interrogatory 2 from the PUB staff, the  
13 primary reason why there are not multiple examples of his  
14 breakeven analysis with respect to the use of the Peaker  
15 Credit Method, is that most jurisdictions in North America  
16 utilize other approaches to cost classification, and so  
17 have implicitly rejected the type of one-sided treatment  
18 of the fuel capital and capital fuel trade-offs typified  
19 in the Disco study.

20 Based on the support for the Board-approved 40/60 demand  
21 energy split provided in the Reed Report, and Dr.  
22 Rosenberg's own review of Disco's evidence regarding its  
23 system planning and cost drivers, Dr. Rosenberg saw no  
24 reason to deviate from the Peaker Credit Method which  
25 supported the 40/60 split, with the exception that it

2 should for all of the reasons noted above recognize the flip  
3 slide of the coin in the capital for fuel trade-off. With  
4 this revision, Dr. Rosenberg believes that the Peaker  
5 Credit Method is an appropriate approach for New  
6 Brunswick.

7 Now, Mr. Chair, Commissioners, I found it very interesting  
8 to note that in the extract from the Board's April 23rd  
9 1993 decision on NB Power's rates, which was referred to  
10 Dr. Rosenberg by Mr. MacNutt, at page 22, the Board  
11 specifically stated in that decision, "The Board will  
12 welcome proposals which can be shown to enhance the  
13 accuracy of cost of service results, either as part of NB  
14 Power's pending review and report on methodology or at any  
15 other time." This is exactly what Dr. Rosenberg has done.  
16 Not only does Dr. Rosenberg's study correct for the  
17 inherent ambiguity in Disco's study, but it goes on to  
18 more appropriately reflect NB Power's system planning and  
19 the cost drivers of Disco's current system, which will  
20 form the underlying basis for the costs for the provision  
21 of electricity in New Brunswick and to New Brunswick  
22 consumers for some time to come.

23 At this point, we note that Messrs. Adelberg and Garwood  
24 in their oral rebuttal evidence appeared to take issue  
25 with Dr. Rosenberg's proposal. I believe it is

2 important that we highlight what occurred on cross examination

3 of these gentlemen in this regard. First, with the

4 greatest of respect to their qualifications in utility

5 practices in general, it is very clear that they have

6 limited, if any, experience with fully allocated class

7 cost of service studies. This was in marked contrast to

8 Mr. Ketchum's and Dr. Rosenberg's experience, as well as

9 even that of Mr. Knecht.

10 With respect to the specifics of their comments, they

11 indicated in their rebuttal that Dr. Rosenberg's proposal

12 resulted in a cost shift, in their words, of certain

13 dollars. However, one can only have a cost shift if one

14 is shifting from an agreed upon base. Yet all of the

15 experts agree that Disco's approach to the Genco fixed

16 costs is incorrect.

17 Whose CCAS are we shifting from? Dr. Rosenberg developed

18 what he feels is the most appropriate CCAS for New

19 Brunswick. Admittedly saying no cost allocation study is

20 perfect.

21 In fact, as we discussed, his first step was to correct

22 for the discrepancy in application of the "as billed"

23 figures to the Genco fixed costs, the same discrepancy

24 noted by Messrs. Adelberg and Garwood themselves, and Mr.

25 Knecht.

2 Had he, and this is very important, not corrected for  
3 this, he would have shown no cost shift in the regard from  
4 the Disco CCAS, but he would have been in disagreement  
5 with Messrs. Adelberg, Garwood and Knecht on the more  
6 fundamental point.

7 Just briefly on Messrs. Adelberg and Garwood's specific  
8 rebuttal points. One of the so-called cost shifts, to the  
9 extent of \$2.3 million, was Dr. Rosenberg's approach to  
10 the export credit. But as Mr. Adelberg confirmed, this  
11 was the exact same approach, having the exact same dollar  
12 impact, as suggested by himself and Mr. Garwood in their  
13 evidence. We note that this treatment of the export  
14 credit is again more in line with cost causality than that  
15 of Disco's and commended to the Board.

16 They took issue with Dr. Rosenberg's approach to the hydro  
17 facilities, but Dr. Rosenberg had already confirmed on  
18 cross examination that if the Board wished to treat the  
19 hydro facilities differently he could see this as a  
20 potential modification to his approach, in that it was  
21 difficult to evaluate hydro facilities in a breakeven  
22 analysis due to their run of river nature.

23 3. With respect to his use of monthly data it was pointed  
24 out that absent the hourly load data for all classes,  
25 which is simply not available, Dr. Rosenberg was

2 using the monthly energy usage by class, information that was  
3 available, as an appropriate proxy for the breakeven point  
4 between the combined cycle plant and a coal plant.

5 And the final point made by Messrs. Adelberg and Garwood  
6 was that Dr. Rosenberg had not strictly applied the 40/60  
7 split to each type of fuel usage, i.e. hydro,  
8 coal/orimulsion, oil/gas. Dr. Rosenberg applied the  
9 Peaker Credit Method to the various classed of generation  
10 by fuel type in the exact manner that the Peaker Credit  
11 Method is traditionally utilized and as identified in the  
12 NARUC manual.

13 As noted in his response to the undertaking from Board  
14 Staff, exhibit EGNB-3, that merely -- in that undertaking  
15 -- that merely applied the 40/60 split, he does not  
16 believe that such a cost study faithfully reflects the  
17 Peaker Credit Method. Therefore, although requested to  
18 respond to the undertaking, the undertaking has  
19 respectfully no regulatory or economic foundation.

20 This is presumably exactly why in accepting the 40/60  
21 split in 1992 decision, the Board then required the NB  
22 Power to "prepare a comprehensive study supporting the  
23 40/60 split both on a current and future basis." The  
24 Board was not satisfied with the split per se. They  
25 wanted a cost justification, which is and remains the

2 Peaker Credit Method.

3 Mr. Chair, not to go on the last issue, and that is the  
4 issue of marginal cost.

5 CHAIRMAN: Want a Fishermens' Friend, Mr. MacDougall?

6 MR. MACDOUGALL: No, I think I am okay.

7 CHAIRMAN: Are you sure?

8 MR. MACDOUGALL: Thank you. I appreciate it.

9 CHAIRMAN: We have got lots of them.

10 MR. MACDOUGALL: I think a little water will get me through.

11 Thank you, very much.

12 Now to start with, we note that neither of the proponents  
13 of the potential use of marginal costs, Mr. Knecht and  
14 Messrs. Adelberg and Garwood, have filed a full marginal  
15 cost study in this hearing. In fact, they both  
16 acknowledge that the information required to do so is not  
17 presently available.

18 Mr. Knecht recommends that if the Board makes a policy  
19 decision that his so-called market-based approach is  
20 deemed to be preferable, that the Board direct Disco to  
21 upgrade its load research and to file a cost study based  
22 primarily on marginal system costs applied to hourly class  
23 load information, at its next general rate hearing. In  
24 fact, he notes that even if the market-based approach is  
25 deemed preferable in the interim, the traditional approach



1 is best retained.

2  
3 Furthermore, Mr. Knecht acknowledged on cross examination  
4 that he was using average on-peak and off-peak marginal  
5 costs for comparison, but that in a marginal cost study  
6 you would look at marginal costs in each hour, you would  
7 not look at average costs.

8 He also recognized that there was a significant  
9 differential in NB Power's marginal costs between the  
10 lowest marginal cost and highest marginal cost hours as  
11 indicated in his own figure IEC-2, which is in the  
12 confidential portion of his direct evidence.

13 With respect to Messrs. Adelberg and Garwood, they  
14 recommended that the Board may wish to pursue this issue  
15 further and they flesh that out somewhat in their -- on  
16 cross examination.

17 It is interesting to note, however, that as pointed out on  
18 cross-examination of Mr. Adelberg and Mr. Garwood, there  
19 has been no rush to adopt marginal cost of service studies  
20 by regulatory commissions since the early 1990s.

21 Now the final issue with respect to marginal costs is the  
22 issue of their reflection of the market. The problem is  
23 Mr. Chair, Commissioners, that what we have in New  
24 Brunswick is a far cry from a market. In fact, although  
25 we have a de jure market, as referred to this morning by  
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2 Mr. Morrison, and although limited to the large industrials  
3 and municipals, we have no de facto market or any  
4 indication of one developing in the near future. And I  
5 believe Mr. Plante alluded to that this morning as well.  
6 As both Dr. Rosenberg and Mr. Adelberg indicated  
7 throughout the proceeding they both became aware that  
8 there is not even yet a stranded cost or exit fee  
9 methodology set in New Brunswick, and that this in and of  
10 itself is a significant impediment to a market.  
11 Furthermore Disco has entered into longterm power purchase  
12 agreements tied to Heritage Assets. Disco by its own  
13 admission states that there is no requirement for new  
14 capacity until 2014 or '15, and with the exception of some  
15 non-dispatchable wind energy that may become a part of the  
16 generation mix over the next number of years, it is  
17 unlikely that there will be any significant market  
18 developed for dispatchable generation in New Brunswick.  
19 We also commend you to Mr. Hyslop's cross examination of  
20 Mr. Marois regarding the status of the pre-requisites that  
21 Navigant Consulting felt were required for a functioning  
22 New Brunswick electricity market.  
23 The use of marginal based or market based approaches is  
24 simply premature for New Brunswick at this time.  
25 EGNB respectfully submits that the record clearly  
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2 indicates that the priorities should be, one, to reflect the  
3 existing costs of NB Power appropriately to the rate  
4 classes, i.e., to recognize that the Heritage generation  
5 assets of Genco are the drivers to these costs. Two, that  
6 both sides of the capital fuel trade off need to be  
7 recognized in the cost study related to these costs. And  
8 three, that rate designs such as those that we have  
9 previously referenced, be instituted in order to send each  
10 rate class the appropriate price signal and to encourage  
11 the efficient use of energy resources and conservation.  
12 We would also note that adopting such an approach would  
13 have the added benefit of being consistent with the goals  
14 of protection of the environment as related to energy  
15 usage and with the goals of the White Paper on energy  
16 efficiency and the newly formed Energy Efficiency Agency.  
17 Mr. Chair, Commissioners, to close, the approach EGNB  
18 commends to you, and as supported by Dr. Rosenberg and in  
19 large part by others in this proceeding, is one of cost  
20 causation.  
21 EGNB believes this is an appropriate approach for Disco  
22 considering the current state of the electricity market in  
23 New Brunswick at this time. Until customer classes are  
24 fully aware of the costs that their

2 electricity usage is placing on the system and seeing price  
3 signals that reflect those costs, we will simply not have  
4 as efficient an electric supply system as we could. As  
5 well we will not have a level playing field which will  
6 ensure that the appropriate energy choices are made by the  
7 energy consuming public in the province.

8 In closing, we believe the Board is in a fortunate  
9 position in this proceeding in that having heard the  
10 evidence we believe that common sense, practicality and  
11 sound economics all point you in the same direction as to  
12 your ultimate findings.

13 Thank you very much for the opportunity to make this  
14 presentation.

15 CHAIRMAN: Thank you, Mr. MacDougall.

16 MR. MACDOUGALL: And, Mr. Chair, I have the hard copies that  
17 I have stuck to. I might not have said -- I might have  
18 added a few words throughout but there is nothing in there  
19 that wasn't said. So it's -- I commend it to you.

20 CHAIRMAN: Appreciate that. Thank you.

21 MR. MACDOUGALL: I apologize, I didn't have a second joke  
22 for the second part.

23 CHAIRMAN: Now this morning the Irving group were not  
24 represented. Is that the case this afternoon? Okay. And  
25 Jolly Farmer is not represented. Rogers Cable was not

2 represented. The Self-represented Individuals were not  
3 represented. But the Municipalities were.

4 MR. GORMAN: That's correct.

5 CHAIRMAN: Would you come forward, Mr. Gorman?

6 MR. GORMAN: Thank you.

7 CHAIRMAN: And what time would you put on your trial record,  
8 Mr. Gorman?

9 MR. GORMAN: How about 22-and-a-half minutes.

10 CHAIRMAN: Okay.

11 MR. GORMAN: Before I commence, just for the record I did  
12 indicate this morning when we were taking appearances that  
13 some individuals were not here but would be joining us.  
14 And since that time Richard Burpee from Saint John Energy  
15 has joined the proceedings, Charles Marden and Michael  
16 Couturier from Edmundston Energy is also here and Dan  
17 Dionne from Perth-Andover Electric Light Commission.  
18 I also have hard copies of my presentation and they can be  
19 made available to the Board at this stage or when I'm  
20 finished, whatever the Chair wishes. I can hand them out  
21 now or --

22 CHAIRMAN: Never share them in advance, Mr. Gorman. Then we  
23 would just be flipping.

24 MR. GORMAN: You never know what you might want to take out  
25 either.

2 Well good afternoon, Mr. Chairman and Commissioners. As  
3 you know, I represent the New Brunswick Municipal Electric  
4 Utilities, namely Energy Edmundston, Perth-Andover  
5 Electric Light Commission and Saint John Energy.

6 I have been in attendance together with several  
7 representatives of the three Municipal Utilities  
8 throughout this entire hearing and would like to begin our  
9 presentation by thanking the Chairman and Commissioners  
10 for the opportunity to participate in this process as an  
11 Intervenor and to present our position on various issues  
12 arising out of the cost allocation and rate design portion  
13 of this rate application by NB Disco. Your patience and  
14 attendance to the witnesses is appreciated through the  
15 many days of these hearings.

16 The three Municipal Utilities became Formal Intervenors in  
17 this proceeding for the purpose of addressing the  
18 implications of this application to their customers, the  
19 ratepayers of our communities. The implications of your  
20 decision will of course affect all of the ratepayers in  
21 New Brunswick.

22 We believe that the governing principle for the Board in  
23 determining the outcome of this proceeding is set out in  
24 section 101-5 of the Electricity Act which states of  
25 course that the Board at the conclusion of these hearings  
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2 shall approve the charges, rates and tolls if satisfied that  
3 they are just and reasonable, or if not so satisfied, fix  
4 such other charges, rates or tolls as it finds to be just  
5 and reasonable.

6 The Municipal Utilities fully support that ideal and are  
7 greatly concerned about the negative impact that an  
8 unreasonable or unjust cost allocation or rate design  
9 might have on their customers, residential, commercial,  
10 institutional or general service, and industrial.

11 The primary issues raised by the Municipal Utilities  
12 during these hearings which occurred over the past couple  
13 of months and the ones which would affect them the  
14 greatest include the following, a) the allocation of New  
15 Brunswick Power Holding Corporation, or Holdco, and Disco  
16 administrative costs and allocation of regulatory costs to  
17 the wholesale class. And our second issue is the  
18 appropriateness of Disco's decision to set a target  
19 revenue to cost ratio of 1.05 for the wholesale class.

20 In addition to those issues, other matters were raised  
21 during the course of the hearing which would affect the  
22 Municipal Utilities and I'm going to make just a very  
23 brief statement on a couple of those issues and I won't  
24 have anything further to say other than my introductory  
25 comments.

1  
2 The first of those is billing on a non-coincident peak  
3 basis versus coincident peak basis. This issue was raised  
4 I believe by Mr. MacNutt in cross examination of the Disco  
5 panel. At that time Mr. Larlee testified that Transco  
6 doesn't have sufficient metering at Disco substations to  
7 allow billing on a coincident peak basis.

8 We would favour a move in the direction of installation of  
9 appropriate metering at all transmission supply points to  
10 allow for billing on a coincident peak basis. We didn't  
11 lead any evidence on that point nor did we cross examine  
12 on it. So those would be our remarks.

13 The second issue that we will make some very brief remarks  
14 on are seasonal and time of use rates. And again we  
15 didn't lead any evidence on those points, nor did we cross  
16 examine on those points, but would make the following  
17 statement. After hearing the extensive discussion on this  
18 subject at these hearings, we would recommend that if the  
19 Board is considering directing Disco to implement seasonal  
20 or time of use rates, that such implementation be applied  
21 to all rate classes rather than on a selective basis.

22 We also recommend that any price differentials on a  
23 seasonal or time of day basis be supported by appropriate  
24 cost studies.



2 I will now move to I guess my argument or summation with  
3 respect to the two main issues that I have identified.

4 The costs incurred by Disco in serving its customers must  
5 be recovered from those who receive service. The purpose  
6 of this hearing is to review how Disco proposes to assign  
7 these costs.

8 The Municipal Utilities accept the principle that costs  
9 would be shared amongst customers on the basis of cost  
10 causation. This means to us that the actual cost of  
11 serving each customer class should be recovered from that  
12 customer class. In other words, Disco should not seek to  
13 either under recover or over recover its costs of serving  
14 a particular customer class.

15 Disco has grouped its customers into rate classes with  
16 similar characteristics of electricity use in order to  
17 establish rates for each class. A class cost allocation  
18 study was prepared by Mr. Larlee which established eight  
19 rate classes and those were residential, general service  
20 I, the standard, general service II, the all electric,  
21 streetlights and unmetered, water heaters, small  
22 industrial, large industrial and wholesale.

23 The customer grouping as presented by Disco does not point  
24 out the fact that of the industrial classes, both

2 small and large, some are served by Disco's distribution  
3 system and some from the transmission system. These  
4 industrial customers served directly from the transmission  
5 system. And this is information taken from Disco's  
6 evidence, 33 large and five small, according to schedule  
7 6.0 of the CCAS found in exhibit A-3, and the two  
8 wholesale customers in our view are the transmission  
9 customers of Disco. The remaining industrial customers  
10 and all of the other customer classes are retail customers  
11 of Disco's distribution system.

12 Disco's distribution system can therefore be considered as  
13 a distributor serving a mix of residential, general  
14 service and industrial loads, just as the Municipal  
15 Utilities receive generation and transmission services at  
16 the wholesale level in order to serve residential, general  
17 service and industrial customers on their distribution  
18 systems.

19 NB Power's transmission system can therefore be considered  
20 to serve three wholesale entities, Saint John Energy,  
21 Energy Edmundston and Disco's distribution system as well  
22 as the transmission industrial customers.

23 The evidence at the hearing established that Disco  
24 proposed to charge large industrials using a revenue to  
25 cost ratio of .95, wholesale using a revenue to cost ratio

2 of 1.05 and Disco Retail, the remaining classes, at a revenue  
3 to cost ratio of 1.015.

4 For reasons that will be set out later in our summation,  
5 it is submitted that the principles of reasonableness and  
6 fairness would dictate that all three transmission classes  
7 should have target revenue to cost ratio of unity, i.e., a  
8 revenue to cost ratio of one. Before elaborating on this  
9 issue I will first deal with the cost allocation issue.

10 So the first issue that I am going to deal with in detail  
11 is the allocation of the NB Power Holding Corporation and  
12 Disco administrative costs, including regulatory costs, to  
13 the wholesale class.

14 One of the expenses that needs to be divided amongst the  
15 rate groups are the general office and administrative  
16 costs. In the CCAS submitted by Disco, their proposed  
17 methodology of dealing with these costs is shown in  
18 addendum III. And you will recall the other day in fact  
19 we circulated a re-stated addendum III.

20 The cost functions to be allocated include primarily  
21 administrative and general expenses which typically cannot  
22 be directly categorized as demand, energy or customer  
23 related. As you will have seen from addendum III, for the  
24 majority of these costs, Disco is proposing an allocation

2 based on revenue, or a combination of some other base with  
3 revenue.

4 It is noteworthy that for regulatory costs within Disco  
5 and Holdco, Disco is proposing that equal shares be  
6 allocated to each of Disco distribution, wholesale and  
7 industrial transmission classes, i.e., one-third to each  
8 of the transmission customers. This allocation seems  
9 unreasonable on the face of it with the Municipal  
10 Utilities accounting for only ten percent or less of  
11 Disco's revenue, and even less on the basis of allocated  
12 cost.

13 The Municipal Utilities presented expert evidence on this  
14 point from Paula Zarnett, Vice-President of Barker, Dunn &  
15 Rossi, a leading management consulting firm specializing  
16 in advising the North American and international  
17 electricity industry on matters related to electricity  
18 markets.

19 Ms. Zarnett, in her evidence, states that for a widely  
20 accepted industry standard in the allocation of  
21 administrative and general expenses, it would be  
22 appropriate to refer to the Electric Utility Cost  
23 Allocation Manual published by the National Association of  
24 Regulatory Utility Commissioners, commonly referred to in  
25 these hearings as the NARUC Manual.

2 That manual was cited as an authority by more than one  
3 expert witness at this hearing, including Mr. Ketchum on  
4 behalf of Disco. In cross examination Mr. Ketchum  
5 acknowledged the general acceptance of the NARUC manual  
6 stating at page 984, line 19, "And I have quoted it, the  
7 NARUC Manual, from time to time in my testimony and  
8 evidence." Then there was a Question, "And I have no  
9 doubt that you are aware of other experts and have heard  
10 them refer to it and rely on it." And Mr. Ketchum's  
11 answer is, "That is correct, sir."

12 NARUC proposes that regulatory commission costs be  
13 allocated on the basis of operating expenses, net of fuel  
14 costs and purchased power.

15 Disco proposes to allocate regulatory costs totalling some  
16 \$2,378,000 as one-third to each of Disco, wholesale and  
17 industrial transmission. It is submitted that this is not  
18 a fair approach because it does not reflect any readily  
19 apparent driver of regulatory activity and does not result  
20 in an equitable allocation of the costs.

21 Ms. Zarnett reviewed five options and concluded that the  
22 use of total allocated costs is a simple method producing  
23 a more equitable result than the one-third approach, and  
24 is reasonable also at a conceptual methodology level.

25 Since the Board scrutinizes all costs

2 as part of this proceeding, it is reasonable to include all  
3 costs in the allocation base.

4 You will recall that this issue was discussed during the  
5 cross examination of Disco's panel. Their panel was  
6 unable to justify the one-third allocation on any  
7 principles found in the NARUC manual or otherwise, and put  
8 forward the participation of the wholesale class in this  
9 hearing -- sorry -- in regulatory hearings -- as their  
10 only explanation for the allocation.

11 This explanation was provided by Mr. Larlee and can be  
12 found at page 976, line 15 of the transcript where he  
13 stated -- and this is a quote -- "My rationale for not  
14 using revenue in this case is simply that historically in  
15 these proceedings there have been three major groups  
16 involved, distribution customers, wholesale customers  
17 through the Municipal Utilities Association or  
18 representing the actual utilities themselves, and the  
19 transmission customers, usually represented by the large  
20 industrial customers. So I felt it was a reasonable  
21 approach to simply divide the costs into three."

22 The Municipal Utilities are somewhat concerned with the  
23 rationale set forth by Disco on this issue.

24 Mr. Larlee then was asked to perform a calculation to  
25 determine the level of assessment that would be indicated

2 through the use of sales revenue, which was the allocator most  
3 frequently used by Disco for all other administrative  
4 costs, and he testified that it would be approximately ten  
5 percent rather than the 33 percent as allocated.

6 As a result, the Municipal Utilities would request that  
7 the Board order the following with respect to cost  
8 allocation, a) that total allocated costs be used as an  
9 allocation base for regulatory costs, and, b) that those  
10 general and Holdco costs which were proposed by Disco to  
11 be allocated based on sales revenue, instead be allocated  
12 on the basis of all other allocated costs.

13 And by the way, if -- and I will get into revenue to cost  
14 ratio, but if revenue to cost ratio was at unity, there  
15 would be no difference between the two methods.

16 Ms. Zarnett has prepared a computation adjusting the total  
17 allocation of costs for distribution, transmission  
18 industrial and wholesale customer groupings that would  
19 result from making the two changes that I have just  
20 suggested. These results are in the same form as Disco's  
21 addendum III and are found at table 3 in Ms. Zarnett's  
22 report. This was entered as exhibit UM-1 and of course  
23 this table was revised and it's also found I believe in  
24 EGNB Interrogatory UM-12 -- IR-12, I'm sorry -- but I have  
25 also attached a copy of that table to the written version  
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of this submission.

If the Board were to accept this more reasonable approach to the costs set out in addendum III the wholesale class would achieve a savings of somewhere in the neighbourhood of \$667,000.

Although Disco's panel expressed the opinion that this number was relatively insignificant when considered in context of the overall costs, I can assure the Board that it is not insignificant to the Municipal Utilities nor to the customers that they serve.

The second issue addressed during these proceedings by the Municipal Utilities dealt with the appropriateness of Disco's decision to set a target revenue to cost ratio of 1.05 to the wholesale class.

And as you know, Disco has proposed that the wholesale customer class contribute based on a ratio of revenue to cost of 1.05. As discussed earlier, there are two other transmission classes, namely Industrial with a target revenue to cost ratio of .95, and Disco distribution with a target revenue to cost ratio of 1.015. The target revenue to cost ratios for the industrial and wholesale customers are explicitly set out in Disco's application but the revenue to cost ratio of Disco's customers is a computed number found at table 5 of Ms. Zarnett's report.



2 A copy of that Table I guess was intended to be attached  
3 to this submission, I'm not sure that it is. But in any  
4 event it's found at table 5 to UM-1. A copy of -- the  
5 Board might recall on this issue Mr. Larlee calculating  
6 that ratio during cross examination and confirming its  
7 accuracy. This can be found at page 1006, line 18, of the  
8 evidence. In his cross-examination Mr. Larlee responded  
9 as follows, "But in terms of the question that has been  
10 posed to you, if you were to calculate the revenue cost  
11 ratio for the same -- effectively the same set of  
12 customers, Disco's comes at 1.015, you would agree with  
13 that? You have agreed with the math.? Mr. Larlee  
14 answered, "Yes, I have."

15 It is noted that the retail customer classes that are  
16 served by Disco, namely residential, general service I and  
17 II, small and large industrial, streetlights and unmetered  
18 and waterheaters, are the same customer classes served by  
19 the Municipal Utilities who purchase power from Disco at  
20 the wholesale rate.

21 The wide gap between the target revenue to cost ratios of  
22 the three transmission classes, .95 to 1.05, stands in  
23 contrast to the equal treatment of the three transmission  
24 classes proposed by Disco when it was allocating  
25 regulatory costs.

2 The only rationale for targeting wholesale customers at a  
3 revenue to cost ratio of 1.05 put forward by Disco at  
4 these hearings is the language found in contracts between  
5 NB Power and two of the Municipal Utilities, namely Energy  
6 Edmundston and Saint John Energy. It is noted that the  
7 contract language is different for each of these utilities  
8 with the Energy Edmundston contract referring to revenue  
9 to cost ratio of 1.05, whereas the Saint John Energy  
10 contract refers to a revenue to cost ratio of no more than  
11 1.05, thus implying that it could be less than 1.05. It  
12 is also noted that there is at present no contract with  
13 Perth-Andover but they are obviously a potential wholesale  
14 customer.

15 It is our submission that the intent of this contract  
16 language, which was drafted a number of years ago when NB  
17 Power was an integrated utility, was to provide a  
18 commitment from NB Power, as it then was, that the revenue  
19 to cost ratio would be reduced to 1.05 or below from the  
20 level of 1.12 or higher which prevailed between 1988 and  
21 1996.

22 This is consistent with the 1992 CARD decision rendered by  
23 this Board and the principle of gradualism. It is  
24 submitted that the existence of contract language that  
25 differs between the contracts with two Municipal  
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2 Utilities can hardly be used as justification for establishing  
3 a revenue to cost ratio above unity for the entire  
4 wholesale class.

5 If this were allowed it would effectively usurp the  
6 function of this Board which is set out in section 101(5)  
7 of the Electricity Act, and I cited that section at the  
8 commencement, so I won't cite it again. But obviously  
9 that's the section that grants jurisdiction to this Board  
10 to set -- or to approve -- sorry -- charges, rates and  
11 tolls.

12 And as recently as last month the Board in dealing with a  
13 Rogers Communication matter concluded that it did have  
14 jurisdiction to approve rates for pole attachments even  
15 when the argument was made it should be a matter of  
16 contract.

17 The contracts negotiated by the Municipal Utilities with  
18 NB Power were in our view primarily intended to deal with  
19 a number of technical and operational aspects of their  
20 relationship and were not intended to supersede the  
21 jurisdiction of the Public Utilities Board with respect to  
22 the setting of rates to be charged for electricity. It is  
23 specifically stated in section 3.1 of the Saint John  
24 Energy contract, and I quote, "at such rates and upon such  
25 terms and conditions as are established by NB Power from  
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2 time to time, and published in NB Power's Rate Schedules &  
3 Policies Manual for customers in the wholesale  
4 classification." And in section F, subsection 2 of the  
5 Energy Edmundston contract, effective July 1st, 1997, the  
6 rate shall be the rate for Wholesale Customers with  
7 longterm Contracts as set out in NB Power's Rate Schedules  
8 and Policies Manual.

9 As stated earlier, the Municipal Utilities believe that  
10 the reference to 1.05 in the aforesaid contracts was no  
11 more than an acknowledgement of the 1992 CARD decision of  
12 this Board which stated at page 27, and I quote, "The  
13 Board also expects NB Power to develop a plan to move all  
14 classes within the approved range of .95 to 1.05 over a  
15 period of time which will permit proper consideration of  
16 the desire to avoid rate shock."

17 In support of our position, the Municipal Utilities rely  
18 on the case of Nova Scotia Board of Commissioners of  
19 Public Utilities versus Nova Scotia Power Corporation et  
20 al, 1976 N.S.J. No. 505, and I have a copy of that  
21 available for distribution. I am going to deal with that  
22 case. Would the Board like me to distribute it now or  
23 just give the quotes and distribute the case after my  
24 submission?

25 CHAIRMAN: Distribute the case after.

2 MR. GORMAN: Thank you. The Public Utilities Board in that  
3 case posed the following question to the Appeal Court by  
4 way of stated case. "Assuming compliance with the  
5 applicable procedural provisions of the Public Utilities  
6 Act, has the Board of Commissioners of Public Utilities  
7 jurisdiction to approve, disapprove, modify, amend, alter,  
8 reduce, increase, cancel or make substitution for the  
9 rates, tolls, charges or schedules contained in each of  
10 the contracts reproduced in the Appeal Book and forming  
11 part of this Stated Case."

12 At paragraph 54 of the decision the Court stated, "I find  
13 support for my interpretation of the effect on prior  
14 contracts of the supplier becoming a public utility, in the  
15 overwhelming authority of American cases based on  
16 basically similar public utility legislation. The main  
17 principles expressed in Corpus Juris Secundum as follows:

18 Unless otherwise provided by constitution or statute, a  
19 general grant of power to regulate rates authorizes a  
20 public utility commission to regulate or modify rates  
21 fixed by contract, including those specified in franchise  
22 agreements, even though some contracts or agreements were  
23 executed prior to the passage of the statute by which  
24 power is conferred."

25 In concluding that the question posed should be

2 answered in the affirmative, the Board -- sorry -- the Court  
3 stated at -- and that's a correction I guess to my printed  
4 version -- it should read, the Court stated at page 60, "I  
5 conclude that the Board has the power and the duty to deal  
6 with the rates, tolls, charges or schedules charged by the  
7 Power Corporation to the municipal bodies and companies  
8 with whom it has the respective subject contracts, and  
9 that the question asked by the stated case should be  
10 answered in the affirmative."

11 I would also refer this Board to -- not a recent case.  
12 It's R. versus the Board of commissioners of Public  
13 Utilities, ex p the Town of Milltown -- I guess that would  
14 now be the Town of St. Stephen/Milltown -- a 1919 case  
15 found at 47 DLR 219. That was a New Brunswick Court of  
16 Appeal decision. And in that case the Court -- and I  
17 believe it was obiter dicta but by dicta suggested that if  
18 a contract had been renewed prior to the coming into force  
19 of the Public Utilities Act the Board would have had  
20 jurisdiction to modify it.

21 In interrogatories and on cross examination Disco was  
22 asked what policy provisions they relied on in setting a  
23 considerably higher target rate for the wholesale class  
24 than for the other two transmission classes. The  
25 consistent answer was that it was a matter of contract.

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No policy considerations were put forward by Disco to justify targeting a revenue to cost ratio for the wholesale class that is considerably higher than that for the other two transmission classes.

As the Municipal Utilities believe that the Board has full jurisdiction to establish rates for all classes of Disco's customers, the issue remains as to the equity of the revenue to cost ratios applied to the three transmission classes -- customer classes. This entails two issues, the appropriateness of the revenue to cost ratio proposed for the transmission industrial class and the equitable treatment of all distribution utilities with respect to one another.

With respect to the industrial customers, any favourable treatment should be justified on the basis of some legitimate policy consideration. It should be demonstrated that a benefit accrues to the system as a whole and that any favourable treatment of the industrial class would be fair and equitable to all customers. No credible evidence to that effect has been provided to this hearing.

On this issue, Disco claims that there is no subsidy being given to the large industrial class because the target revenue to cost ratio falls within the prescribed

2 bandwidth of .95 to 1.05. In the 2001 White Paper under the  
3 heading of "Cross-Subsidization" in the Current Rate  
4 Structure the White Paper states, and I quote, "The  
5 Province will direct the Crown utility to eliminate, over  
6 time, cross-subsidization between customer classes." And  
7 I acknowledge that that quote goes on and does mention the  
8 bandwidth, but the intention of the White Paper was to  
9 eliminate cross-subsidization.

10 In our opinion setting a target revenue to cost ratio at  
11 .95 without any policy consideration is a subsidy by any  
12 other name. The uncontradicted evidence at this hearing  
13 demonstrates that the industrial class at the proposed  
14 rates would underpay the cost of its electricity by  
15 approximately \$15 million.

16 With respect to relative equity among distribution  
17 utilities, the reorganization of NB Power has created an  
18 industry structure consisting of a transmission system and  
19 four distribution utilities, namely Saint John Energy,  
20 Energy Edmundston, Perth-Andover Electric Light Commission  
21 and NB Power Distribution and Customer Service  
22 Corporation.

23 The information provided in the CCAS allows the Board to  
24 aggregate the distribution retail customers of Disco to  
25 show how Disco is proposing to treat its own distribution



2 utility as contrasted with the treatment of the two arms-  
3 length distribution utilities it serves.

4 Computations showing how the information in the CCAS can  
5 be used to compute an aggregate revenue to cost ratio for  
6 Disco's distribution customers of 1.015 again can be found  
7 at table 5 of exhibit UM-1, while the wholesale class is  
8 being proposed to be set at 1.05.

9 The Municipal Utilities strongly believe that they should  
10 be placed on an equal basis with Disco retail and this can  
11 be achieved by reducing the wholesale class target revenue  
12 to cost ratio to the same as that of Disco retail, that is  
13 1.015.

14 The end users served by the Municipal Utilities comprise  
15 residential, general service and distribution industrial  
16 customers in New Brunswick who have contributed through  
17 rates to the system over the years in the same manner as  
18 the residential, general service and distribution  
19 industrial customers of Disco have done. Therefore,  
20 having identical revenue to cost ratio for these  
21 distributors would be a fair and equitable result.

22 The Board should be careful not to compare the revenue to  
23 cost ratios for all of the sub-classes of Disco retail  
24 with the wholesale and industrial classes. The Board is  
25 reminded that the various sub-classes of Disco retail also  
26

2 exist within wholesale and that, although the mix of customers  
3 inevitably will be different, the customer classes are  
4 essentially the same. The fair comparison in our view is  
5 between the transmission customers, that is, Disco retail,  
6 industrial and wholesale, and we would submit that the  
7 Board's directive should be to put all of these classes at  
8 unity or at least Disco retail and the wholesale class at  
9 the same revenue to cost ratio.

10 It is our position that at a minimum wholesale customers  
11 should be on a level playing field with NB Power  
12 Distribution's distribution customers in aggregate.

13 Possible alternatives could include implementing the  
14 revenue to cost ratio for distribution customers as  
15 proposed by Disco and increasing the contribution of  
16 industrial customers or adjusting the revenue to cost  
17 ratios of all three groups. Ideally all three groups  
18 should have revenue to cost ratios of unity.

19 Experts at the hearing testified that the cost allocation  
20 and rate design studies are not 100 percent accurate. And  
21 I believe that a couple of the presenters have already  
22 mentioned that fact. But in our view this provides more  
23 reason to move towards unity and not intentionally set  
24 rates at the extremes just because they exist. In such a  
25 situation it would be very easy for the  
26

1  
2 rates to fall outside of the range and in our view the target  
3 should always be to move towards unity, not away from it.  
4 The Board will recall the testimony of Mr. Adelberg of  
5 Energy Advisors. In referring to the principles of equity  
6 that the parties tried to achieve, he used a bit of a  
7 colourful expression to describe equity as, I cut the  
8 cake, you get to pick the piece you want. And I think  
9 that described very well what we are talking about, that  
10 all of the pieces should be essentially the same. And his  
11 evidence you recall was speaking of the elimination of  
12 cross-subsidies amongst the classes.

13 So, Mr. Chairman and Members of the Public Utilities  
14 Board, as a result of the foregoing the Municipal  
15 Utilities would make the following recommendations.  
16 Firstly, allocations of regulatory costs should be based  
17 on total allocated costs representing an allocation base  
18 that is simple, fair and equitable.  
19 Secondly, that other general and Holdco costs should be  
20 allocated using the aggregate of all other allocated  
21 costs. Choosing the aggregate of all other allocated  
22 costs has been the most reasonable and simplest approach.  
23 And thirdly, the revenue to cost ratio of the three  
24 transmission classes should be set at unity or, in the

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alternative, the revenue to cost ratio for the wholesale class and for Disco retail customer class should be identical. Again I would like to thank the Chairman and Commissioners for their patience and attention throughout these hearings.

CHAIRMAN: Thank you, Mr. Gorman. Not bad. You were ten minutes over. We will take our break.

(Recess)

CHAIRMAN: All right. Mr. Hyslop, what's your estimate?

MR. HYSLOP: 31 minutes.

CHAIRMAN: I will hold you to it.

MR. HYSLOP: I don't think it will be very much over that, Mr. Chair.

CHAIRMAN: Good. Thanks. Go ahead, sir.

MR. HYSLOP: Thank you very much, Mr. Chairman and Commissioners. Again, I would reiterate the comments of some of my predecessors. I thank the Board for the opportunity to be here today, to make these submissions, and for the time you have taken to hear a lot of evidence, a few motions, a few difficult issues, but you have worked very hard.

And I would also like just to take a moment to put on the record and acknowledge the efforts of the Applicant's

1 employees. The interrogatory process, and I know I was part  
2 of it, but we made it pretty gruelling for these people  
3 over the summer. There is a lot of people that worked on  
4 the interrogatories, who have young families, and they did  
5 sacrifice their time to make this process go forward and I  
6 think it's proper to note that.  
7

8 And in terms of regulatory affairs, I am probably the  
9 junior counsel here and I do take the opportunity to thank  
10 all my colleagues for their good spirits and  
11 professionalism throughout.

12 I hope as a group, we have made the issues such that the  
13 Board is aware of where the differences are and what the  
14 decisions are. So I like to put those acknowledgements on  
15 the record at first.

16 There is two or three issues that I am going to talk  
17 about. And they are much the same as my predecessors,  
18 those who have argued today. I want to talk about cost  
19 allocation methodology and in particular fixed generation  
20 costs, something about transmission costs, something about  
21 distribution costs, talk a little bit about rate design.

22 And in particular I will talk about the residential  
23 declining block structure, GS II class, and I am also  
24 going to speak about something a little new, which is the  
25 creation of a separate class for the interruptible and  
26

2 surplus sales.

3 And the third thing I want to speak about will be the  
4 issue of load research. We want to -- we want this Board  
5 to consider in particular a load research program that is  
6 comprehensive in its scope and ongoing in its nature.

7 I do and have been working on a legal brief, which I hope  
8 to file with this court by Friday. My articling student  
9 is away at Bar Admissions, and although I promised to get  
10 the last draft done, I am a little remiss in that, but by  
11 the weekend she will be back to help me and this will be  
12 just on a couple of legal points.

13 We are going to encourage this Board to make ancillary  
14 orders that require the Applicant to complete certain  
15 research to assist this Board in the future. This will  
16 focus on load research for all classes. And although we  
17 acknowledge this is a rate hearing, it is our submission  
18 that the Act as a whole, together with the scope of  
19 judicial deference which is accorded specialized  
20 administrative boards by common law developments, this  
21 Board can use a broad discretion and make ancillary orders  
22 which are in keeping with the "public interest".

23 And we think the need for better information, the next  
24 time we are here, is important and in the public interest.

25 In this regard we will refer to a recent Supreme Court

2 of Canada case, the Attorney General v. P.S.A.C., and I won't  
3 bore you with the details, but it does -- it suggests that  
4 Boards can make orders that are ancillary to its basic  
5 purpose.

6 And if your purpose is to design rates and create rates  
7 and establish rates, we submit that it is certainly  
8 ancillary to make sure you have good information as we go  
9 forward to make those decisions.

10 Now the second little legal issue we want to address and  
11 although I think --

12 CHAIRMAN: Is that all the coverage you are going to give  
13 that, Mr. Hyslop?

14 MR. HYSLOP: On the information?

15 CHAIRMAN: On the ancillary order, on load research and  
16 metering? It isn't? Okay. Fine.

17 MR. HYSLOP: Yes. Well at the end I am going to be very  
18 specific what I want, Mr Chair.

19 CHAIRMAN: Great. Okay. I will save it till then.

20 MR. HYSLOP: The very best. Now the second little issue is,  
21 you know, where does the Board stand in terms of directing  
22 itself in deciding what is the proper cost allocation  
23 methodology that it should use? And there is nothing in  
24 the Electricity Act says you have to use a certain  
25 methodology, so you are limited by we would suggest that

2 law by the standards of reasonableness.

3 And I read -- just to give you some comfort on this, Mr.  
4 Chair and Commissioners, in a recent case in Alberta, Atco  
5 Gas and Pipeline (2005), the Court of Appeal said and I  
6 quote, because it's a wonderful quote for you, "the  
7 discretion to determine what is just and reasonable  
8 includes the discretion to define justness and  
9 reasonableness." So I think you get the picture.

10 CHAIRMAN: I read that every night before I go to bed.

11 MR. HYSLOP: I would hope it's on a mantle over your desk,  
12 Mr. Chair. In any event, with that in mind, that case  
13 follows a Newfoundland Court of Appeal case, and that case  
14 says -- and I am quoting from the Newfoundland Court of  
15 Appeal case, which is re Section 101 of the Public  
16 Utilities Act 1998. "The Board therefore has a broad  
17 discretion to adopt appropriate methodologies for the  
18 calculation of allowable rates of return so long as the  
19 methodologies chosen are not inconsistent with generally  
20 accepted sound public utility practices and purpose and  
21 policies of this Act and can be supported by the available  
22 opinion evidence, the determination of what constitutes a  
23 just and reasonable return..will generally be given the  
24 province by the Board and not normally interfered with."  
25 Now perhaps dealing a little more specifically with  
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2 cost allocation, Goodman in his test, The Process of Rate  
3 Making, which is a 1998 two volume text, they quote the  
4 great American Justice Frankfurter who stated that the  
5 process of ratemaking is necessarily resting on "fluid and  
6 changing facts" and "that the just and reasonable standard  
7 does not bind ratemaking bodies to the service of any  
8 single formula or combination of formulas. Agencies to  
9 whom this legislative power has been delegated are free  
10 within the ambit of their statutory authority to make  
11 pragmatic adjustments which may be called for by  
12 particular circumstances."

13 Now, I think it is fair to note that every expert who has  
14 testified says that no cost allocation study can be  
15 perfect. And at some point in time, the judgment of the  
16 analyst becomes part of that result. And in that regard  
17 Goodman states as follows: "The primary cost allocation  
18 question in a rate case is generally not whether a more  
19 exact allocation can be constructed. Every cost  
20 allocation method is imprecise. The major question is  
21 whether the agency's judgment, the method and result are  
22 reasonable rather than whether the witness has  
23 successfully found a proxy for perfection."

24 And indeed this comment is cited or is referred to in two  
25 Supreme Court of the United States decisions. One was

1  
2 in 1949, Colorado Interstate Company and that was followed in  
3 1983, National Association of Greeting Cards, and the full  
4 references are in my written notes. And that Court  
5 applied the following principle. And think this is  
6 important. "Allocation of costs is not a matter for the  
7 slide rule." I appreciate it was 1949. "It involves a  
8 myriad of facts. It has no claim to an exact science."  
9 And Goodman commenting on this says, "Mathematical  
10 precision is not required. The precise extent to which a  
11 service should share a particular cost is for the agency  
12 to decide and as the Supreme Court has stated,  
13 consideration of fairness, not mathematics govern the  
14 allocation of costs."

15 So our submission on what the law is with respect to the  
16 direction you should give yourself in determining what is  
17 the best cost allocation methodology to take out of these  
18 hearings, you should be thinking in terms of fairness  
19 first. And it's our further submission that fairness must  
20 be seen in light of all the circumstances, including the  
21 history of the previous cost allocation and rate design  
22 decisions by this Board and also the application and  
23 history of that decision over the years.

24 So dealing with the classification of fixed generation  
25 costs, we submit and it is our position that the Board

2 should continue to apply the 40/60 split that it approved on

3 April 13th 1992 and in the 1993 rate decision. And

4 without considering anything else around it, you know,

5 there is some pretty good reasons for continuing to do so.

6 First, the methodology was approved after a hearing.

7 Second, it's a methodology used in the NARUC manual.

8 Third, at the time, it was the one that was recommended by

9 NB Power and its outside consultants. Fourth, and this is

10 important, and Mr. Ketchum conceded in his cross

11 examination, if we ignore Disco's financial and corporate

12 reorganization, that this methodology would be as

13 appropriate today as it was in 1993.

14 And finally and most important, when we look at NB Power's

15 overall generation economics now as compared to then,

16 nothing really has changed and remains a perfectly

17 reasonable methodology to use. So it has a lot going for

18 it.

19 Now let's put this cost allocation methodology into some

20 perspective. And when I say perspective, I want to

21 emphasize the point that we shouldn't be thinking of a

22 cost allocation methodology as a snapshot exercise of

23 today. It's not as simple as looking at today's economic

24 realities and deciding that's how the cookie crumbles.

25 Rather, I suggest, it is reasonable for this Board in

2 selecting its cost allocation methodology to look at what's  
3 happened over the 14 years and ask two questions. What  
4 things have things changed? And just as importantly, what  
5 things haven't changed?

6 So we go back to the 1992 decision. The Board concluded  
7 40/60 division of fixed generation cost was reasonable.  
8 And after that they went and looked at the Reed Report  
9 and the Reed Report concluded if you use the Equivalent  
10 Peaker Methodology, which happened also to result in the  
11 40/60 split, it justified the Board's April 15th 1992  
12 decision. And the Board used this in the 1993 decision.  
13 So one of the issues is are we using 40/60, are we using  
14 Equivalent Peaker. And to be perfectly frank, we support  
15 that perhaps that's not all that important so long as the  
16 analysis is done consistently.

17 In the current proceeding, the EP analysis was done as of  
18 2002. And that was before some pretty large investments  
19 were made. It's simply wrong to apply the cost splits  
20 that come out of 2002 to the actual costs incurred in  
21 2006. And our submissions is if this Board is going to  
22 use the EP method and rely -- instead of relying on its  
23 past methodology, it should direct Disco to update its EP  
24 analysis to include all the investments made

2 through 2006. Otherwise, we are perhaps mixing apples and  
3 oranges.

4 What's happened since 1992? Well, first of all, NB Power  
5 has consistently used the 40/60 split of fixed costs in  
6 its cost allocation studies.

7 Second, it has used these studies to set rates for the  
8 various classes for the 14 years using three percent  
9 maximum rate rule provided in the 1993-1994 legislation.

10 Third, we had a White Paper. We looked at what's going on  
11 in the New Brunswick electricity sector. We looked at the  
12 energy requirements. And this study made specific  
13 references to the range of reasonableness, the so-called  
14 95 to 105 band. But, you know, it did so in the  
15 background of the methodology that this Board approved in  
16 1992 and 1993.

17 Fourth, when we look at what came out of 1992-1993 rate  
18 hearings, one of the results of that was the conclusion  
19 that the residential class was being subsidized by the  
20 heavy industrial class. And we submit that over the  
21 years, the rate increases imposed on the residential class  
22 have now resulted in this class now paying its way, at  
23 least vis-a-vis the large industrial class.

24 According to Mr. Knecht, in his evidence, and no one has  
25 taken exception, the rate increases for the

2 residential class since 1993 exceed 60 percent. Over the same  
3 period, the rate increases for the heavy industrial  
4 classes have increased approximately 30 percent. In real  
5 terms, residential rates have increased 14 percent. In  
6 the industrial rates for the large industrial class have  
7 actually decreased in real terms.

8 So using the cost allocation methodology in 1992 has  
9 resulted in a series of decisions relating to rate  
10 increases, which have impacted much more significantly on  
11 the residential class. This class was told in 1992, you  
12 are being subsidized and for 14 years, the rate decisions  
13 that have been put through by NB Power have caused them to  
14 catch up.

15 And indeed if we examine the results that flow from the  
16 straight application of the Board's generation cost  
17 methodology, this is the case. According to Mr. Knecht's  
18 calculations where he has taken these and applied the cost  
19 allocation method, the traditional one, he says we have  
20 got the residential class at 94.6 percent and the  
21 industrial class at 91.7.

22 So based on this long standing methodology the residential  
23 class has done their thing. Should they not receive the  
24 benefit of that now? The fact is they will not if either  
25 the applicants or EGNB's methodology is  
26

2 adopted. Both of these methodologies put the residential

3 class in the position where they are forced to play catch-

4 up once again. Not only has the residential class caught

5 up but the large industrial class has fallen behind.

6 Now I say all this to make the obvious point, and the

7 obvious point is if we are considering a change in the

8 methodology, what is the sense over the last 14 years of

9 making rate increases to cause one rate class to catch up,

10 and where is the fairness and equity of saying, with all

11 other things being the same, well we don't like the

12 methodology, we are going to impose another one.

13 Now I don't think we should look at cost allocation

14 methodology in isolation. And what I mean by that, there

15 is a lot of things going on in New Brunswick electricity

16 sector outside of the rate methodology that creates

17 benefits for the different classes. And in particular

18 there are a lot of benefits for the industrial class.

19 I want to focus if I could for a few minutes on the sale

20 of surplus energy to the large industrial sector and the

21 policy relating to export sales vis-a-vis the industrial

22 class.

23 Now with regard to surplus energy, it's useful to remember

24 that in 1991 there was not a surplus energy account. This

25 didn't occur until 1997 or 1998 when

2 surplus energy became available. In 1993 heavy industrial  
3 customers took 90 percent of their energy through firm  
4 load transmission. 2004 only 70 percent was purchased on  
5 this basis. The other 30 percent of electricity used by  
6 the industrial class is being purchased on an  
7 interruptible and surplus basis.

8 The interruptible and surplus power has been and continues  
9 to be a great benefit to the industrial sector. There is  
10 no element in the price that they are paying for surplus  
11 energy that makes a contribution to the fixed costs or the  
12 capital costs of generation facilities.

13 This means that all the other firm customers, including  
14 residential, commercial and firm transmission, they have  
15 to pick up the slack. That is, residential, commercial  
16 and firm. All the non-firm large industrials have to pay  
17 for is the incremental fuel costs plus a small add-on to  
18 cover transmission costs and a minuscule amount for OM&A  
19 costs.

20 And yet the revenue cost ratio is still below unity. When  
21 30 percent of the large industrial energy needs are  
22 purchased by surplus power, the industrial sector is in  
23 fact receiving a significant benefit. If fixed costs were  
24 added to the purchase of this power, would this not work  
25 to decrease the financial requirements on the other  
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2 classes?

3 Now the Applicant makes the argument this energy is  
4 interruptible and therefore it justifies the price break.

5 And while that may be its contention it is important to  
6 note from the evidence there is still significant excess  
7 capacity in the system. Interruptible power is a lot less  
8 valuable to the system as a whole when there is plenty of  
9 capacity to provide that service.

10 Further, interruption is not a frequent event, nine events  
11 for 14 hours over the last five years. Interruptible  
12 power does have a purpose, but the NB Power system does  
13 not have a significant need for this type of energy.

14 Certainly not to the extent that large industrial users  
15 can use it as an opportunity to purchase 30 percent of  
16 their energy on a discounted basis.

17 Secondly, and I suggest even more importantly as it  
18 relates between the industrial class and the residential  
19 class, is the relationship between purchase power and  
20 export sales. NB Power has the policy, and this is  
21 notwithstanding it says it is trying to develop a  
22 competitive market, and notwithstanding that Mr. Myers in  
23 one of the IRs to us says that they support the  
24 competitive market, of selling and servicing in-province  
25 load first.

26

2 This means that in-province surplus energy is sold to  
3 large industrial customers even if Disco could potentially  
4 obtain a better price for this energy in the export  
5 market.

6 Now I'm not opposed to selling some surplus energy to New  
7 Brunswick industrial customers, even those who are not  
8 willing to pay the full cost for plant capacity, but we  
9 ought to do it in a way that doesn't take too much money  
10 away from those customers who are willing to and have been  
11 paying for the capacity over the years. And if we were  
12 going to have a competitive market, should we not sell to  
13 interruptible customers at the market price?

14 Now if you sell at the market price, competing with New  
15 England, one of the things that happens is there is a  
16 significant credit to residential customers. When NB  
17 Power sells to large industrials at surplus energy rates,  
18 it loses potential profits it could make up from export  
19 sales. The residential sector, the firm industrial  
20 customers and especially general service customers, end up  
21 paying for all that capacity that allows these export  
22 sales and lose the potential profits.

23 They are simply losing the benefit of this when the  
24 decision is made to make the sale of surplus energy to  
25 industrial customers before we make the sale to export  
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2 markets.

3 As can be seen, there are a number of ways that the large  
4 industry receives significant benefits. These benefits  
5 are rate design and policy issues. You know, they have to  
6 be taken into consideration when we start deciding which  
7 is the best cost allocation methodology to use.

8 The Board has a choice between continuing with its  
9 existing methodology, which is accepted and is reasonable,  
10 or choosing the Applicant's option which is unfavourable  
11 to the residential class, or choosing EGNB's which is even  
12 more so.

13 And it is submitted in so deciding this Board should give  
14 fair recognition to the fact that by its rate design and  
15 policies, NB Power has created several significant  
16 advantages outside of the cost allocation methodology for  
17 the large industrial class. And even more important  
18 perhaps is to take into consideration that these  
19 advantages are at the expense of the residential class.

20 So having discussed what has happened since 1993 perhaps  
21 before I move on to discussing the Applicant's and EGNB's  
22 cost allocation methodologies, it is important to identify  
23 what has not changed since 1993.

24 The most important factor is there has not been a  
25

2 significant change in the configuration of NB Power's

3 generation assets. What this implies is that in the

4 absence of such changes the methodology that worked in

5 1992 and was approved by this Board should continue to

6 application in 2006.

7 Now the one change I have not discussed is the corporate

8 and financial reorganization of NB Power. In NB Power's

9 cost allocation, NB Power feels this makes a difference.

10 We submit it's important to note there has not been, at

11 least from a generation perspective, a structural change.

12 Because of this we submit that the existing methodology

13 in the 40/60 split of fixed generation costs remain

14 appropriate.

15 And happily for us, Mr. Ketchum in his cross examination

16 agrees that but for the PPAs resulting from the corporate

17 and financial reorganization, the 40/60 split would still

18 be acceptable today.

19 I want to move on and deal specifically with the positions

20 of the Applicant and EGNB as it relates to classification

21 of fixed costs.

22 The Applicant's position, as I have indicated, is that the

23 classification and allocation of costs is a function of

24 the billing determinants contained in the purchase power

25 agreements. Well the Applicant says this is so so

1 long as it makes sense, at least to them.

2 So when we come to the Genco agreement, which bills out  
3 most of the fixed costs as a demand charge, Disco decides  
4 it will use the PPAs to classify Genco's fixed generation  
5 costs. But they didn't do it all the time. They  
6 reclassify the costs where they didn't like the answer.  
7 And in particular I'm dealing with the reclassification of  
8 the \$73 million which is the fixed O&M or the contribution  
9 to fixed costs, the \$7 per megawatt energy charge.

10 That's how they describe it, \$7 per megawatt hour. And it  
11 results in \$73 million. And then they reclassify that.  
12 So they use the PPAs and then they don't use the PPA and  
13 they end up with what was a 40/60 split in 1993 and now  
14 it's 87/13.

15 I know I'm rehashing Mr. MacDougall's fine arguments but I  
16 do want to get them on the record.

17 And if that's not enough, let's go to the Nuclearco PPA.  
18 The billing determinant is 100 percent energy and zero  
19 percent demand. Well NB Power says this is clearly so  
20 illogical and unreasonable, so as a proxy we will use the  
21 40/60 split.

22 During my cross examination as to what the underlying  
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basis for deciding when to use the PPAs and when to ignore them, I tried to strike -- attack the Applicant's position that their decision as how they came to strike that proper balance. I invite you to re-read that part of the transcript. I really, really did feel that there was really not a very good answer to that. I don't know how you strike the balance. What underlies it?

Now talking about striking the proper balance, I put this question and asked. Wasn't that what the Board did in 1992 with its 40/60 split? Why shouldn't the 40/60 split that applied to fixed costs before restructuring not apply to those same fixed costs after restructuring?

I take some comfort that the experts, and I think all of the experts who have commented on the use of PPAs to classify the fixed generation costs, seem to share the same concerns we have. Dr. Rosenberg's eight points confirm, and I think the phrase he used in his evidence was that the PPAs simply ignore economic cost causation. Similarly Mr. Knecht rejects the PPAs as a method of classification for fixed generation costs. The PPAs reflect the desires and the interests of the parties that negotiated those agreements. Disco witnesses admitted -- or at least they could not rebut the argument that no cost allocation expertise was considered in setting the billing

1 requirements of the PPAs.

2 Those determinants may reflect risk sharing, they may  
3 reflect certain policies, they may be used to create  
4 incentives for the different companies, they may be a way  
5 to write a contract. Those PPAs do not reflect cost  
6 causation.  
7

8 In addition, if we do cost causation based on PPA billing  
9 determinants, NB Power can adjust those billing  
10 determinants any time they want. You know, and let's be  
11 honest about it, right now when we write those PPA  
12 contracts and amend them, we still have the same old NB  
13 Power making the rules. You know, at the risk perhaps of  
14 overstating, it is submitted that to defer cost allocation  
15 to the PPAs is tantamount to this Board abdicating its  
16 jurisdiction to approve cost allocation methodology to the  
17 Applicant.

18 Now I would like to move on to EGNB's methodology, a  
19 methodology which is a more sophisticated conceptual model  
20 than that which the Board approved in 1992.

21 Dr. Rosenberg and my colleague Mr. MacDougall have  
22 explained well, certainly I didn't do a good job of trying  
23 to get it explained in cross, but the reflection of the  
24 dual symmetry, not only of the capital for fuel trade-off  
25 but also the fuel for capital trade-off, which is the full  
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1 intention of the Equivalent Peaker method.

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3 And in Dr. Rosenberg's approach to this you classify the  
4 fixed generation costs plant by plant into demand and  
5 duration costs using the EP method. You allocate the  
6 demand costs on a peak basis. Then you take the duration  
7 costs and allocate them on an energy basis over only some  
8 hours of the year. And to figure out what some hours  
9 means you need to do a breakeven point plant by plant, and  
10 then you allocate the fuel costs on those hours.

11 And then you use those results for who is paying for the  
12 fixed cost to assign the generation from one plant to each  
13 rate class. So in theory you get more assigned -- assign  
14 more of the low cost peaking plants, you have to pay more  
15 of the high fuel costs associated with that plant. I'm  
16 not sure if the theory always works out.

17 Conceptually Dr. Rosenberg's conceptual model is not new  
18 to this Board. It's useful to turn back to the 1992  
19 hearings. And no doubt you might expect I was somewhat  
20 concerned to have learned from my expert that he had  
21 advocated a cost allocation study in 1992, that if not in  
22 its details, but in its concept was the same as Dr.  
23 Rosenberg. And in 1992, Ms. Chown and Mr. Knecht  
24 advocated on the part of the large industrial users that  
25 the "dual symmetry" and the "fuel for capital trade-off"



1  
2 be considered.

3 What is important the Board in 1992 rejected the use of  
4 this particular methodology. And what is even more  
5 important, little has changed since then. The obvious  
6 conclusion is the Board's reasoning for not adopting the  
7 modified Equivalent Peaker and the dual symmetry in 1992  
8 remains as appropriate today as it did then.

9 We also submit that it is important that EGNB's  
10 sophisticated modification of the Equivalent Peaker is  
11 presented on the basis that it reflects, in Dr.  
12 Rosenberg's words, today's economic reality. It does not,  
13 we would argue, take into account the 14 years of  
14 intervening history. It does not take into account the  
15 policy and rate factors which have benefited the large  
16 industrial sector. Rather his methodology is a snapshot.

17 And we submit that fairness and reasonableness do not  
18 exist in a vacuum. They exist within the context of all  
19 that goes around about it. And while some witnesses, such  
20 as my own, might argue that Dr. Rosenberg's theory -- or  
21 methodology has appeal and theory, it has some  
22 practicalities which have not been addressed.

23 And this brings me to Coleson Cove. First if we use Dr.  
24 Rosenberg's methodology, the demand/duration cost split of  
25 Coleson Cove is 95 percent demand/5 percent

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2 duration costs. The higher allocation of capital fixed costs  
3 demand, i.e., the 95 percent has its greatest impact on  
4 those customers such as residential customers who have a  
5 low capacity factor. And thus the residential class takes  
6 it on the chin, once.

7 Secondly, according to Dr. Rosenberg's methodology, the  
8 five percent which is energy (or, which Dr. Rosenberg  
9 calls "duration related"), results in energy costs being  
10 allocated to the customers based on 8 percent of the year.

11 Coleson Cove duration costs are assigned on a January  
12 energy basis, because the breakeven capacity factor  
13 between a combustion turbine -- I mean writing this out  
14 was tough -- and oil/gas-fired new combined cycle plant is  
15 8 percent. Dr. Rosenberg says 8 percent means January,  
16 which is the time of the year when the residential  
17 customers would have their most significant contribution  
18 to peak load. Thus, the residential class takes it on the  
19 chin twice.

20 And finally, when Dr. Rosenberg figures who should pay for  
21 the fuel costs from Coleson Cove, he relies on how the  
22 capital costs were allocated. Thus, the allocation of  
23 both the demand and the duration costs in the month of  
24 January are used to determine who gets to pay for the  
25 energy costs. And, of course, the energy costs for

2 Coleson Cove were a littler higher than we anticipated when we  
3 decided to do the upgrade. And thus, for the third time,  
4 the residential class takes it on the chin.

5 As can be seen, and as Mr. Knecht has stated in his  
6 evidence, the Rosenberg approach, as it applies to Coleson  
7 Cove, causes the residential customers to take it on the  
8 chin three times.

9 Had Coleson Cove worked out at the \$29 per megawatt hour  
10 as suggested in 2002, it might not have been a bad deal.  
11 However, when you have the same result at \$72 per megawatt  
12 hour, I ask is it fair and is it reasonable to have one  
13 class absorb a disproportionate share of these costs of  
14 the Coleson Cove refurbishment?

15 Dr. Rosenberg would say yes. He would say this is an  
16 economic reality and in order to get the proper price  
17 signals then a hard mathematical application should be  
18 made. I leave that with the Board.

19 When I discuss the applicable law in deciding cost  
20 allocation methodology, what is important is not  
21 necessarily the mathematical precision but an assessment  
22 of what is fair and reasonable. And in this context, even  
23 if we accept Dr. Rosenberg's sophisticated model by itself  
24 as reasonable, this question remains to be asked. Should  
25 we adopt a methodology which results in Coleson Cove

2 refurbishment being disproportionately allocated not once, not  
3 twice, but three times to the residential and other low  
4 load factor classes.

5 The last point that I want to make with regard to the  
6 proper methodology for classification and allocation of  
7 fixed generation costs is what's going to happen in the  
8 future. In this regard, Point Lepreau is on the horizon  
9 and unfortunately this is something under Dr. Rosenberg's  
10 methodology which I would expect to be of some benefit to  
11 the residential ratepayers.

12 If you are going to use his methodology after Point  
13 Lepreau, the residential payers would come out ahead. At  
14 least they would versus the large industrial classes if  
15 not in absolute terms as I understand the potential cost  
16 of the refurbishment. At the present time if I look at  
17 Disco EGNB IR-36, Point Lepreau results in a 30/70 demand  
18 split. After the investment of money and given the price  
19 of oil the breakeven point according to Dr. Rosenberg  
20 would decrease. And if it decreases, the energy (or  
21 duration-related) costs would grow to approximately 80  
22 percent of the fixed costs. More of these costs, of  
23 course, would be assigned to high load factor customers,  
24 because the energy share would be larger.

25 This economic reality does not exist today and cannot

2 be part of Dr. Rosenberg's snapshot methodology. We would

3 submit that the Board's approved methodology seems to have  
4 element of flexibility in it that allows for some forward  
5 thinking that EGNB's methodology does not.

6 In closing on this issue, we submit that the Board-  
7 approved methodology has a history and was accepted over a  
8 conceptual model similar to EGNB's proposed methodology.

9 Nothing has changed that should force the Board to  
10 reconsider this decision.

11 And finally the accepted methodology has been a  
12 methodology used in the context of several rate design and  
13 policy issues which directly and indirectly affect the  
14 impact of electricity pricing on the residential and large  
15 -- and large industrial rate class.

16 Now very briefly I want to touch on the role of marginal  
17 cost pricing. And in that regard, we heard I think an  
18 inordinate amount of cross examination on the role of  
19 marginal cost pricing in the future. The evidence almost  
20 came to the point where it would seem to me that somebody  
21 must have been suggesting that we adopt marginal cost  
22 pricing today.

23 I did not see that in the evidence. And I specifically  
24 asked Mr. Garwood and Dr. Adelberg, whether this was, in  
25 fact, the case, and they both agreed no one

2 has put forward a marginal cost study at this time. And  
3 certainly that was not my witness', Mr. Knecht's  
4 recommendation.

5 However, we would say this, in view of the intentions of  
6 the government White Paper to create a competitive market,  
7 where pricing would be based on real competition, we have  
8 suggested it might be useful to look at the future and  
9 determine whether or not marginal costing could be used as  
10 a proxy for competitive market pricing. That's all we  
11 have suggested.

12 Whether or not this study should be completed now or in  
13 the future, I leave to the discretion of this Board, but I  
14 would say that if a competitive electricity market does  
15 start to develop at some point in time, cost allocation  
16 methodology will have to be reviewed. The change to  
17 market pricing may create significant changes to  
18 electricity pricing.

19 And if we are going to base prices on competitive factors,  
20 there seems to be at least one train of thought that  
21 marginal cost pricing is closer to real market pricing than  
22 can be found in an embedded methodology. This being so, we  
23 recommend that marginal cost allocation and pricing should  
24 be looked at at some point in time.

25 That's all I want to say about it. Our view is that

2 until such time as we know how the new competition develops,  
3 better the devil you know than the devil you don't. And  
4 therefore the Board's 1992 methodology in the 40/60 split  
5 for generation costs would be best served as the accepted  
6 methodology at this hearing.

7 I want to very briefly -- and I assure the Board that it  
8 is brief. I will speak to the issue of transmission  
9 costs. We are in agreement with the Applicant and in  
10 disagreement with the EA advisors. The EA advisors would  
11 use a one CP methodology for the classification and  
12 allocation of transmission costs. We are of the view that  
13 this Board has reviewed the issue in great deal at the  
14 OATT hearings and has used other methodology for setting  
15 of the tariffs.

16 These tariffs are not inconsistent with the requirements  
17 of FERC, although they may not exactly comply with their  
18 preferences. They are not so inconsistent so as to create  
19 problems for the NBSO or Transco in its international  
20 dealings. If the cost methodology is to be changed, then  
21 we would suggest the only proper way to have it changed  
22 would be at an OATT hearing. Our position is that the  
23 Applicant's methodology is supportable on the basis that  
24 it reflects the current tariffs which are enforced by this  
25 Board.

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2 Very briefly with distribution costs, we have a couple of  
3 comments. And perhaps I will preface this by saying there  
4 doesn't seem to be any area of cost allocation where  
5 judgment seems to be more important than it does with the  
6 distribution costs. And I would probably agree that all  
7 the different suggestions have that element of  
8 reasonableness attached to them.

9 However, having said that, it seems that some of the  
10 choices that the Applicant has made seem to favour the  
11 industrial class. We note that in particular some  
12 significant changes which favour non-residential customers  
13 to whom distribution services are provided.

14 We further note that of the three common methodologies  
15 that are used for the classification of plant distribution  
16 costs of poles, transformers and conductors, there is the  
17 minimum system, the zero intercept and the basic customer.

18 The minimum system is the worst for the residential  
19 customers. The basic customer, or 100 percent demand is  
20 best. And as Mr. Knecht's evidence shows, many utilities  
21 recognize the minimum system necessarily overstates the  
22 customer component.

23 A couple of ways to adjust this, either use the zero  
24 intercept approach or classify a portion of the primary  
25 distribution system as demand-related.



2 We advocate the zero intercept model. It seems to be the  
3 appropriate middle of the road. My little graph is  
4 designed to get us in the middle of the road. Everyone  
5 has stated with regard to distribution costs and the  
6 general absence of good data in this area, the use of good  
7 judgment seems to predominate.

8 Our submission is that this Board should use the zero  
9 intercept methodology with regard to distribution plant  
10 costs. And, if there is an absence of data to apply the  
11 zero intercept method, I suggest that Disco look at the  
12 practices of some of its neighbouring jurisdictions with  
13 regard to classifying distribution costs.

14 I want to talk about a couple of issues with regard to  
15 rate design. There seems to be a common agreement that  
16 declining block rate in the residential class should be  
17 removed. The difference seems to focus on the question of  
18 pace and the method of implementing this change. In any  
19 event, the pace should be a lot faster than has happened  
20 since the last rate case.

21 There is no doubt, and the Applicant has confirmed, that  
22 in terms of risks to revenue, the blending of the first  
23 and second blocks does create risk for it.

24 We note with some concern, the extent to which the  
25 residential rate class has been skewed by the presence of

2 farms and churches. It is our view that farms and churches  
3 should be removed and separated into a separate class.

4 These are customers which probably deserve some protection  
5 and if they deserve protection the Board can create caps  
6 for them in the short term with the Applicant being  
7 permitted to study the issue and come back with a  
8 reasonable approach. It may well be that these rates  
9 should be capped at 95 percent of the current residential  
10 rates.

11 Beyond this point, I do not have a specific recommendation  
12 on how to deal with farms and churches, but I do suggest  
13 that if we are going to remove the declining block rate,  
14 these elements, which to use Mr. Larlee's words are not  
15 "domestic residential customers" should not impede the  
16 move towards eliminating the declining block rate.

17 Mr. Knecht, in his evidence, has made a suggestion which  
18 we endorse for consideration of the Board. He proposes to  
19 aggressively attack the secondary block rate and would  
20 propose to have it removed within a three or four year  
21 period. We would recommend this to the Board and ask the  
22 Board to order Disco to take the necessary steps to  
23 implement this.

24 We also ask the Board, on Mr. Knecht's recommendation,  
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2 that the Board establish specific guidelines for the maximum  
3 increase faced by the large truly domestic residential  
4 electric heat customers, such as 1.5 or twice the  
5 residential average rate increase over the course of  
6 implementing the declining block rate.

7 Without some specific guidelines, I fear we will continue  
8 to face what we have seen in the past. And I am not  
9 stealing your thunder, Mr. MacDougall, progress at a  
10 glacial pace. EGNB has advocated seasonal rates. We are  
11 more reserved with respect to seasonal rates than EGNB in  
12 the absence of accurate and timely residential rate class  
13 load research.

14 We do however concur with EGNB that seasonal rates do send  
15 important price signals. These price signals are the same  
16 ones that are being sent by removing the residential  
17 declining block rate. It is our recommendation that the  
18 declining block rate be removed, accurate load research be  
19 obtained and Disco complete a study on the impact of  
20 seasonal rate differentials and file the same with this  
21 Board.

22 With respect to general service II Class, we recommend  
23 that this class be eliminated from the Applicant's rate  
24 structure. Although, we have heard evidence that Disco no  
25 longer offers the GS II rate to new customers it has

2 continued to make the service available to those it has

3 grandfathered. The recommendation to eliminate the GS II  
4 class is consistent with the recommendation of this Board  
5 in 1992 and there has been very little progress made with  
6 regard to removing it. We suggest that the Board order  
7 the class should be discontinued over the next three years  
8 and that one rate for general service exist.

9 We believe there should be a separate for surplus and  
10 interruptible sales. Interruptible sales are very  
11 different from firm sales. Rates and allocated generation  
12 costs are not based on embedded costs -- they are based on  
13 incremental costs. If interruptible customers essentially  
14 pay only the incremental fuel costs needed to serve them,  
15 they are making no contribution to recovering costs, and,  
16 therefore, losing that load would not have a direct  
17 negative effect on other Disco customers. Moreover, the  
18 load pattern for interruptible is very different than that  
19 of firm large industrial load. It has a much lower load  
20 factor and it is only used on a opportunistic basis. For  
21 that reason, we submit it makes more sense to separate  
22 this load into a separate class and begin to consider  
23 whether these customers should be required to make some  
24 contribution above incremental costs, especially if they  
25 are eligible for below-market prices.

2 We further would comment on this regard taking up Mr.  
3 MacDougall's comments on standby charges, that this might  
4 be a good time to fit standby charges within this class as  
5 well.

6 We further submit that the amount of surplus and  
7 industrial sales that is priced below market should be  
8 limited only to a portion of the firm transmission load  
9 which is purchased. For example, we would submit that an  
10 industrial customer be entitled to purchase an amount up  
11 to 15 percent of its firm transmission load as surplus  
12 energy rates which are set by the Board. Thereafter, any  
13 additional energy which is to be purchased must be  
14 purchased in competition with the export market.

15 We believe this represents a fair and reasonable approach  
16 so as to continue some benefit to industrial customers but  
17 at the same time allow classes which benefit from the  
18 export sales to receive at least some of the impact of  
19 that benefit.

20 The last issue we want to discuss very briefly is the need  
21 to acquire information and that NB Power should be forced  
22 to provide this information to the Board.

23 All the experts who have testified at this hearing have  
24 pointed out the lack of load research on class by class  
25 basis. We believe that load research is imperative,

2 especially if we are going to have currency with present  
3 methodologies on cost allocation and potentially move  
4 forward into a marginal cost pricing system in the future.

5 This is imperative if we are going to sustain the  
6 credibility of the current cost allocation information.

7 So where does that leave us? Well it leaves us as  
8 follows, and I will read into the record and I do have  
9 copies I will distribute and I will also be distributing  
10 hopefully by the end of the week, the formal text of my  
11 remarks. But this is the order that we are requesting.

12 We request the following order:

13 1. The Applicant file a revised cost allocation study  
14 with the following parameters:

15 1. Fixed generation costs are to be classified on a 40  
16 percent demand 60 percent energy basis consistent with the  
17 previous decisions of the Board.

18 2. Energy costs be allocated on the basis of energy  
19 consumption.

20 3. Transmission costs to be classified and allocated on  
21 the basis of the OATT approved by the Board.

22 4. Distribution plant costs. Examples, poles,  
23 conductors, transformers, to be classified on the basis of  
24 the zero intercept method.

25 5. Export sales credits be credited to demand in a  
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manner consistent with the Board's CARD decision of 1992.

Second order we are requesting. That the Applicant remove farms and churches from the residential customer class and that information verifying this removal be filed with the Board.

Three. That the Applicant file a plan with the Board that details the process to be taken to remove the declining block rate structure for the residential class within four years from the date of the order, or at such other date as specified by the Board. The Applicant should also include specifics on how the residential class will be informed of the changes to the rate design.

Four. That the Applicant file a plan with this Board that details the process to be taken to eliminate the general service II class within two years from the date of the order or such other date as set by the Board. The Applicant should also include specifics on how the general service II class will be informed of these changes.

Five. That the Applicant file with the Board a new class for interruptible and surplus sales, with details on limitations on the quantities of surplus and industrial sales that can be purchased.

Six. That the Applicant file with the Board a plan to conduct customer class load research and load profiling.

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This plan should specify the following: i. The customer classes to be covered in the load research, together with an explanation for those classes not covered. ii. The number of meters to be used for each stratum for each class, together with a defence of these numbers. iii. The duration (or interval) time for the survey, together with a defence of this duration. iv. The Applicant's plans for ongoing research over the next several years. Seven. That the revised cost allocation study, the plans for the residential and general service II rate designs and the plans for load research and load profiling program are to be filed with the Board before the start of the revenue requirement phase of these hearings, and that it form part of the proceedings.

Mr. Chairman, I was a little longer than the 31 minutes. But I did try to move along. I do thank the Board for its attention. I thank it for the opportunity to have addressed it with regard to these issues.

CHAIRMAN: Thank you, Mr. Hyslop. You wouldn't consider throwing a few facts on the paper and save the Board a lot of work -- you are not getting it. In other words, that is quite a decision piece you just read. I thought if we had a few facts up front it would save us some work. We are going to take about a four minute recess and be



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right back in. Thank you, sir.

(Recess)

CHAIRMAN: We are missing one Commissioner but of course we are not hearing any evidence and he has approved these questions as well. Tomorrow, and Mr. Goss is just having them printed up, we took a couple out. But these are the questions we would like counsel to address in their summation if they feel so inclined.

And it is really the subject matter of these questions we want you to do. First, do parties believe that the interruptible rate should include a contribution to fixed costs and if yes, how much of a contribution?

Do parties consider the interruptible rate option should be made available to other rate classes and, if so, which classes?

Do parties believe it would be appropriate for Disco to develop a curtailable power (demand response) option whereby customers would be paid to curtail or eliminate their load at times of peak demand?

And last, do parties believe that there are benefits to the system from the presence of a low load factor customer in the areas of generation maintenance, reserve requirements and generation availability for export sales, and if so, are such benefits properly calculated by the

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cost of service studies?

Those are the additional matters we would like you to address tomorrow morning. And the Panel wants to thank counsel for really being very succinct and to the point and we are pleased that we got through it in one day and we look forward to tomorrow.

So we will see you at 9:30 in the morning.

MR. HYSLOP: I am sorry, my written comments -- my written comments aren't quite prepared yet. I was going to ask the Board if I might have until Monday to file them with the Board and with the parties?

CHAIRMAN: Well we had planned on working all weekend, Mr. Hyslop. I think that would be sufficient, Mr. Hyslop.

MR. HYSLOP: Thank you very much, Mr. Chair.

CHAIRMAN: Okay, great. See you in the morning.

(Adjourned)

Certified to be a true transcript of the proceedings of this hearing as recorded by me, to the best of my ability.

Reporter